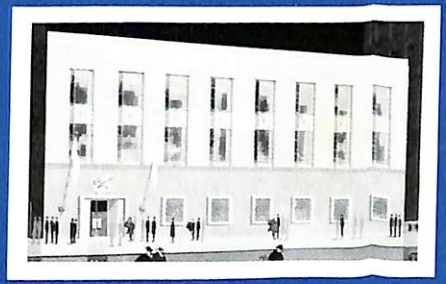
ANNUAL REPORT: 1958-1959



The Imperial Council of the Ancient Arabic Order
of the Nobles of the Mystic Shrine
for North America

Shriners Hospitals for Crippled Children

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Front Cover:

George Edward Stringfellow
Imperial Potentate
A.A.O.N.M.S., 1958-1959

Annual Report of

GEORGE E. STRINGFELLOW

IMPERIAL POTENTATE (PRESIDENT) OF

THE IMPERIAL COUNCIL,

ANCIENT ARABIC ORDER OF THE NOBLES OF

THE MYSTIC SHRINE FOR

NORTH AMERICA

AND

CHAIRMAN, BOARD OF DIRECTORS

SHRINERS HOSPITALS FOR CRIPPLED CHILDREN

85TH IMPERIAL COUNCIL SESSION

ATLANTIC CITY, NEW JERSEY

JULY 7-8-9, 1959

IMPERIAL POTENTATE'S LETTER

Dear Representatives:

When you elected me Imperial Potentate a year ago, I promised the Representatives of the 84th Imperial Council of the Ancient Arabic Order of the Nobles of the Mystic Shrine that I would serve for the glory of the fraternity, the pleasure it affords, the charity it gives and the honor it bestows. I further promised that with the help of the Great Architect of the Universe I would devote my efforts to the end that all of us will be happier Shriners and better Masons.

To the best of my ability that promise has been fulfilled. And whatever accomplishment there has been during the year, it has been with the active and moral support of the Imperial Divan and hundreds of devoted Shriners who have helped me in my work.

Legislative Body

The Representatives who comprise the Imperial Council are the legislative body of our fraternity. Broadly speaking, they have three responsibilities:

1. Enact legislation to clarify and improve the laws that govern the activity of the fraternity and its membership;
2. Pass upon the acts of the administrators of that law, and
3. Elect new administrators.

Purpose of Report

The purpose of this report is to place before you information at my disposal to the end that in your deliberations you may pass intelligent judgment on the activities of your current administrators, and in your wisdom enact such additional legislation as may be required to promote the best interests of the fraternity and the Nobility in the years ahead.

The report of the Imperial Potentate this year is somewhat different in format from those of the past.* Frankly, it has cost more money. Many of the Representatives to this Imperial Council are here for the first time. In order that they may understand the operation and the programs of this organization, it seems to me that a departure should be made from the style of report which simply details the personal year of the Imperial Potentate. This report contains financial and membership reports, digests that are important to the Nobility, graphs for quick understanding of complex statistics and some recommendations for possible improvement of the Fraternity.

* To Noble Charles W. Marshall, the Assistant Imperial Recorder, who compiled this report, I express my deep and sincere gratitude.

Personal

Mrs. Stringfellow and I have had a wonderful year in this great office. The pleasures we have had wherever we have been, sipping the wine of happiness in the tents of brotherhood, will remain fresh in our memories forever. And as for myself, my travels and conversations at the various oases of the Shrine have confirmed some of my preconceived notions of what must be done if the heritage of our fraternity is to be passed on.

Long Term Planning

The time has arrived when we must have long term management of the Shrine, even though managers may change year by year. No organization such as the Shrine can stand still. Inevitably such organizations must grow or they will decline. New ideas, good and bad, will find their way to the attention of the Nobility, both at the Temple and at the Imperial level. But it is essential that no new policy designed for a period of years should be introduced by any level of management unless there is assurance in advance that that policy is to be maintained by succeeding managers.

With this thought in mind, I have adopted no program which cannot be completed this year, without the approval of the Board of Directors of the Iowa Corporation. Most particularly, I have been in constant contact with Deputy Imperial Potentate Clayton F. Andrews. He will be a great Imperial Potentate and I have been assured by him that he intends to continue the program of working closely with the Imperial Divan, and particularly Imperial Sir George A. Mattison, Jr., obtaining in advance approval of long-range plans, thus assuring continuity of purpose.

Lawyers have always depended on precedent in the interpretation of the law. So must the Imperial Divan agree in order that the Nobility, and particularly the Representatives and Temple officers, will not be confused by constantly changing policies.

This does not and must not mean that new ideas shall not be introduced. The Shrine is, and must continue to be a versatile organization.

(Continued Page 6)

Education of Temple Officers

I have felt for a long time that the men who manage the Shrine (Temple and Imperial Officers) should know more about its laws and operations in order to do a better job of managing. With this thought in mind I suggested in my Thursday morning talk in Chicago that we would hold a meeting of the key officers of each Temple for the purpose of disseminating basic information essential to the efficient management of Temples. Subsequently, Temple officers overwhelmingly endorsed such a meeting. It was held in Dallas, Texas on April 6-7, and more than 400 attended. Many subjects vital to the successful management of our fraternity were discussed. Minutes of this discussion, in booklet form entitled "School of Instruction," have been distributed to all Temples. Pertinent information regarding the Dallas meeting will be found in this report.

Masonic Relationship

Our only source for the growth of the Shrine (candidates) is in Masonic Bodies. It is therefore essential that we must work in harmony with all Masonic organizations. I invited Grand Masters of all Masonic jurisdictions in North America who are Shriners to be the Imperial Potentate's representative in their grand jurisdiction. Over 90% of them accepted the invitation, and their successors in every instance have indicated their desire to represent my successor. To further the mutual interest of Masonry and the Shrine, I invited all Grand Masters, Deputy Grand Masters and Grand Secretaries of North America to meet with me for a conference in Washington, D. C. on February 21st for the purpose of discussing how the more than 800,000 Shriners can help promote Masonry. These Grand Masters spoke for more than three hours in which they outlined what, in their opinion, the Shrine might do. Minutes of this meeting have been distributed to all Temples, to Grand Lodges and other Masonic Bodies. Comments by Grand Masters and heads of the Scottish Rite and York Rite bodies, having to do with this meeting will be found in this report.

Membership

There was a net gain of 19,483 in membership in 1957 and there was a net gain of only 7,618 in 1958, a decline of 11,765. Sixty-one Temples showed a loss in membership totalling 3,029. The cause of this decrease in membership was not deaths, suspensions or demits—11,727 fewer Masons joined the Shrine in 1958 than in 1957. See pages 16-21 for detailed information.

Financial Review

The Imperial Council continues to live within its income. The excess income over expenditures for the past 10 years averaged $93,672.00. The security assets of $1,094,235.00 (Government bonds) comprise our total wealth over and above our operating revenue. It was from this source that the Imperial Council last year approriated $800,000.00 to provide a National Headquarters for our Fraternity.

The Imperial Council Session continues to be the main expense of operation, averaging more than one-half of our cost.

Imperial Divan — Temple Responsibilities

You will recall that I assigned groups of Temples to the supervision of each member of the Imperial Divan except the Imperial Potentate, the Imperial Treasurer and the Imperial Recorder. Each of your officers has served actively and earnestly and has "sat in" on and helped solve many of our problems. The experience in dealing directly with Temples will add to their ability to serve you better as they become Imperial Potentates.

Shriners Hospitals for Crippled Children

As chairman of the Board of Directors of the Shriners Hospital for Crippled Children, I am proud, as are Shriners everywhere, of our accomplishments for crippled children. Information pertinent to the operation and management of our Hospitals will be found in this report.

Conclusion

As I conclude my year as Imperial Potentate and join the ranks of all the Nobles who have preceded me in this office, I shall not say "goodbye" or even "farewell." The five stars I wear on my fez I shall cherish so long as I am among you. But most of all, I cherish the fez itself, emblem of brotherly love in a world where love sometimes seems lost; emblem of honor and integrity, emblem of patriotism and law and order, emblem of charity in a sometimes selfish world, emblem of liberty and freedom from the tyranny of willful, headstrong men and emblem of truth.

As long as my feet shall carry me and as long as my thoughts shall serve the fraternity, my heart shall be with you and all the wearers of that emblem wherever they may be.

George E Stringfellow

1959 LEGISLATIVE BODY

The Imperial Council, or Legislative Body, of our fraternity is composed of:

13 Members at Large (Imperial Officers)
14 Ad Vitam Members (Past Imperial Officers)
65 Emeritus Members (Representatives who have served 18 years or more)
661 Elective Members
753 Total

It is notable that 41 percent of the Representatives to the 85th Imperial Council Session are here for the first time in that capacity, and 62 percent were not here as Representatives two years ago.

Elective Representatives

Every Temple shall be entitled to one Representative. Each Temple shall be entitled to two Representatives when its membership reaches 300; three Representatives when its membership reaches 600; and four Representatives when its membership reaches 1,000. No Temple shall be allowed more than four elective Representatives.

Amendments to By-Laws and Code

Amendments to the By-Laws or Code may be adopted by two-thirds vote of the Representatives *registered* at any Imperial Council Session.

Area of Operation

Our fraternity is an Iowa Corporation chartered to do business within any State of the United States, the Canal Zone, the Dominion of Canada and the Republic of Mexico. (Article II.)

The area in which the Shrine is chartered to do business is represented by 166 Temples. These Temples are chartered by the Legislative Body and this body may "suspend, annul and revoke" said charter at pleasure. The fact that a Temple has a charter does not mean that it has control over its territory to perpetuity. It has control subject to the will of the Legislative Body. The territory in effect is "leased" and these leases can be changed at any meeting of the Legislative Body.

During the past 10 years this Legislative Body issued 7 charters to new Temples and in so doing, changed the "leases" or jurisdictions of many Temples.

You will observe from the "Call" (General Orders No. 3) that additional changes are scheduled for your consideration at this session.

You have been elected by your Temple or the Imperial Council with ". . . power to use and exercise all powers, rights and privileges incident to the fraternal and benevolent corporations." "Your decisions shall be final beyond all question wherever and however raised."

In brief, this Body makes the laws, and administers the laws (through its officers) that govern the operations of itself and its 166 branches or Temples.

The By-laws (governing the operation of the Imperial Council) and the Code (governing the operation of Shrine Temples) are printed each year in complete form in the Proceedings of the Imperial Council Session. I trust you will familiarize yourselves with their content. These By-laws and Code are being printed for wide distribution to the end that all Temple officers, Unit heads, Shrine Club Presidents and others may more readily familiarize themselves with the law.

THE IMPERIAL COUNCIL OF THE ANCIENT ARABIC ORDER OF THE NOBLES OF THE MYSTIC SHRINE FOR NORTH AMERICA
(Iowa Corporation)

OFFICERS OF THE CORPORATION

George E. Stringfellow.....*President*
Clayton F. Andrews, M.D.....*First Vice President*
George A. Mattison, Jr.....*Second Vice President*
Leonard P. Steuart.....*Treasurer*
George M. Saunders.....*Secretary*

OFFICERS OF THE IMPERIAL COUNCIL

George E. Stringfellow.....*Imperial Potentate*
Clayton F. Andrews, M.D.....*Deputy Imperial Potentate*
George A. Mattison, Jr.....*Imperial Chief Rabban*
Marshall M. Porter.....*Imperial Assistant Rabban*
George M. Klepper.....*Imperial High Priest and Prophet*
Harold C. Close.....*Imperial Oriental Guide*

OFFICERS OF THE IMPERIAL COUNCIL—Continued

Leonard P. Steuart.....*Imperial Treasurer*
George M. Saunders.....*Imperial Recorder*
O. Carlyle Brock.....*Imperial First Ceremonial Master*
Barney W. Collins.....*Imperial Second Ceremonial Master*
Charles E. Merrill.....*Imperial Marshal*
Orville F. Rush.....*Imperial Captain of the Guard*
Thomas F. Seay.....*Imperial Outer Guard*

BOARD OF DIRECTORS

George E. Stringfellow
Clayton F. Andrews, M.D.
George A. Mattison, Jr.
Marshall M. Porter
George M. Klepper
Harold C. Close
Leonard P. Steuart
George M. Saunders
O. Carlyle Brock
Barney W. Collins
Charles E. Merrill
Orville F. Rush
Thomas F. Seay
Thomas W. Melham

APPOINTED

Daniel A. Poling.....*Imperial Chaplain*
Arthur C. Upleger.....*Imperial Auditor*
Robert P. Smith.....*General Counsel*

SHRINERS HOSPITALS FOR CRIPPLED CHILDREN
(Colorado Corporation)

OFFICERS OF THE CORPORATION

George E. Stringfellow.....*Chairman, Board of Directors*
Galloway Calhoun.....*President*
Clayton F. Andrews, M.D.....*First Vice President*
George A. Mattison, Jr.....*Second Vice President*
Leonard P. Steuart.....*Treasurer*
George M. Saunders.....*Secretary*
Marshall M. Porter.....*Assistant Secretary*

BOARD OF DIRECTORS

George E. Stringfellow, *Chairman*
Galloway Calhoun
Clayton F. Andrews, M.D.
George A. Mattison, Jr.
Marshall M. Porter
George M. Klepper
Harold C. Close
Leonard P. Steuart
George M. Saunders
O. Carlyle Brock
Barney W. Collins
Charles E. Merrill
Orville F. Rush
Thomas F. Seay
Thomas W. Melham

BOARD OF TRUSTEES

Galloway Calhoun, *Chairman*
Thomas C. Law *Vice-Chairman*
Leonard P. Steuart
Walter G. Seeger
Robert Gardiner Wilson, Jr.
Harold Lloyd
Marshall M. Porter
Harvey A. Beffa
George E. Stringfellow
Clayton F. Andrews, M.D.
George A. Mattison, Jr.
Thomas W. Melham

George M. Saunders, *Secretary* (Ex-officio)
Robert P. Smith, *General Counsel* (Ex-officio)

LEONARD P. STEUART
Imperial Treasurer

GEORGE E. STRINGFELLOW
Imperial Potentate

GEORGE M. SAUNDERS
Imperial Recorder

THE IMPERIAL DIVAN AND THE FUTURE

According to Shrine law the Imperial Potentate is the sole and absolute administrator and arbiter of that law between sessions of the Imperial Council. Actually, he becomes something more than that. He becomes a leader. He may institute new ideas which may or may not be approved by the Imperial Council at subsequent sessions. For example, Imperial Potentate W. Freeland Kendrick campaigned during his entire administration for what eventually became the Shriners Hospitals for Crippled Children. But decisions under the law, administrative actions and certainly new ideas are worthless if they are to be followed by shifting policies and ideas.

To that end, I established a policy this year that I would undertake nothing that could not be completed during my administration unless it had the approval of the Imperial Divan, the members of which under normal procedure will become Imperial Potentate. Furthermore, to acquaint them with the business and administration of the Shrine, I divided the Temples into ten groups, each member of the Imperial Divan (excepting the Imperial Potentate, the Imperial Treasurer and Imperial Recorder) assuming liaison duties between the Imperial Potentate and the Temples in that group. In no sense has the program relieved the Imperial Potentate of his responsibility and authority, but it has saved time and it has made it possible for members of the Divan to work actively, preparing for the time when they, under normal procedure, shall become Imperial Potentate.

This was no new idea. In various forms the program has been adopted or suggested by other Imperial Potentates, but this, I believe, is the first time the chain of authority has been established. It has worked splendidly and Imperial Sir Clayton F. Andrews has advised me that he intends to continue the program.

In the following pages are the members of the Divan with the Temples assigned to each:

CLAYTON F. ANDREWS, M.D.
Deputy Imperial Potentate

Abdallah Temple, Kansas City, Kans.
Al Bedoo Temple, Billings, Mont.
Al Kaly Temple, Pueblo, Colo.
Arab Temple, Topeka, Kans.
Ararat Temple, Kansas City, Mo.
El Jebel Temple, Denver, Colo.
El Kalah Temple, Salt Lake City, Utah
Isis Temple, Salina, Kans.
Kalif Temple, Sheridan, Wyo.
Korein Temple, Rawlins, Wyo.
Midian Temple, Wichita, Kans.
Mirza Temple, Pittsburg, Kans.
Moila Temple, St. Joseph, Mo.
Naja Temple, Deadwood, S. D.
Sesostris Temple, Lincoln, Nebr.
Tangier Temple, Omaha, Nebr.
Tehama Temple, Hastings, Nebr.

GEORGE A. MATTISON, JR.
Imperial Chief Rabban

Abba Temple, Mobile, Ala.
Abou Saad Temple, Panama Canal Zone
Alcazar Temple, Montgomery, Ala.
Alee Temple, Savannah, Ga.
Al Sihah Temple, Macon, Ga.
Bahia Temple, Orlando, Fla.
Egypt Temple, Tampa, Fla.
Hamasa Temple, Meridian, Miss.
Hasan Temple, Albany, Ga.
Hejaz Temple, Greenville, S. C.
Jerusalem Temple, New Orleans, La.
Mahi Temple, Miami, Fla.
Morocco Temple, Jacksonville, Fla.
Omar Temple, Charleston, S. C.
Wahabi Temple, Jackson, Miss.
Yaarab Temple, Atlanta, Ga.
Zamora Temple, Birmingham, Ala.

MARSHALL M. PORTER
Imperial Assistant Rabban

Aahmes Temple, Oakland, Calif.
Afifi Temple, Tacoma, Wash.
Al Azhar Temple, Calgary, Alta.
Algeria Temple, Helena, Mont.
Al Kader Temple, Portland, Ore.
Bagdad Temple, Butte, Mont.
Ben Ali Temple, Sacramento, Calif.
Calam Temple, Lewiston, Idaho
El Katif Temple, Spokane, Wash.
El Korah Temple, Boise, Idaho
Gizeh Temple, Vancouver, B. C.
Hillah Temple, Ashland, Ore.
Islam Temple, San Francisco, Calif.
Kerak Temple, Reno, Nev.
Nile Temple, Seattle, Wash.
Tehran Temple, Fresno, Calif.
Wa-Wa Temple, Regina, Sask.

GEORGE M. KLEPPER
Imperial High Priest and Prophet

Abou Ben Adhem Temple, Springfield, Mo.
Ainad Temple, East St. Louis, Ill.
Akdar Temple, Tulsa, Okla.
Al Chymia Temple, Memphis, Tenn.
Alhambra Temple, Chattanooga, Tenn.
Al Menah Temple, Nashville, Tenn.
Bedouin Temple, Muskogee, Okla.
El Karubah Temple, Shreveport, La.
India Temple, Oklahoma City, Okla.
Kerbela Temple, Knoxville, Tenn.
Kosair Temple, Louisville, Ky.
Moolah Temple, St. Louis, Mo.
Oasis Temple, Charlotte, N. C.
Oleika Temple, Lexington, Ky.
Rizpah Temple, Madisonville, Ky.
Sahara Temple, Pine Bluff, Ark.
Scimitar Temple, Little Rock, Ark.

HAROLD C. CLOSE
Imperial Oriental Guide

Aleppo Temple, Boston, Mass.
Anah Temple, Bangor, Maine
Cairo Temple, Rutland, Vt.
Bektash Temple, Concord, N. H.
Cyprus Temple, Albany, N. Y.
Karnak Temple, Montreal, Que.
Kora Temple, Lewiston, Maine
Luxor Temple, St. John, N. B.
Melha Temple, Springfield, Mass.
Mount Sinai Temple, Montpelier, Vt.
Oriental Temple, Troy, N. Y.
Palestine Temple, Providence, R. I.
Philae Temple, Halifax, N. S.
Pyramid Temple, Bridgeport, Conn.
Sphinx Temple, Hartford, Conn.
Ziyara Temple, Utica, N. Y.

O. CARLYLE BROCK
Imperial First Ceremonial Master

Al Koran Temple, Cleveland, Ohio
Aloha Temple, Honolulu, Hawaii
Damascus Temple, Rochester, N. Y.
Irem Temple, Wilkes-Barre, Pa.
Ismailia Temple, Buffalo, N. Y.
Jaffa Temple, Altoona, Pa.
Kalurah Temple, Binghamton, N. Y.
Lu Lu Temple, Philadelphia, Pa.
Media Temple, Watertown, N. Y.
Mocha Temple, London, Ont., Can.
Rajah Temple, Reading, Pa.
Rameses Temple, Toronto, Ont., Can.
Syria Temple, Pittsburgh, Pa.
Tadmor Temple, Akron, Ohio
Tigris Temple, Syracuse, N. Y.
Zembo Temple, Harrisburg, Pa.
Zem Zem Temple, Erie, Pa.

BARNEY W. COLLINS
Imperial Second Ceremonial Master

Al Bahr Temple, San Diego, Calif.
Al Malaikah Temple, Los Angeles, Calif.
Alzafar Temple, San Antonio, Texas
Anezeh Temple, Mexico City, Mexico
Arabia Temple, Houston, Texas
Ballut Abyad Temple, Albuquerque, N. M.
Ben Hur Temple, Austin, Texas
El Bekal Temple, Long Beach, Calif.
El Maida Temple, El Paso, Texas
El Mina Temple, Galveston, Texas
El Zaribah Temple, Phoenix, Ariz.
Hella Temple, Dallas, Texas
Karem Temple, Waco, Texas
Khiva Temple, Amarillo, Texas
Maskat Temple, Wichita Falls, Texas
Moslah Temple, Fort Worth, Texas
Suez Temple, San Angelo, Texas

CHARLES E. MERRILL
Imperial Marshal

Ahmed Temple, Marquette, Mich.
Aladdin Temple, Columbus, Ohio
Ansar Temple, Springfield, Ill.
Antioch Temple, Dayton, Ohio
Elf Khurafeh Temple, Saginaw, Mich.
El Hasa Temple, Ashland, Ky.
Hadi Temple, Evansville, Ind.
Mizpah Temple, Fort Wayne, Ind.
Mohammed Temple, Peoria, Ill.
Moslem Temple, Detroit, Mich.
Murat Temple, Indianapolis, Ind.
Orak Temple, Hammond, Ind.
Saladin Temple, Grand Rapids, Mich.
Syrian Temple, Cincinnati, Ohio
Zenobia Temple, Toledo, Ohio
Zorah Temple, Terre Haute, Ind.

ORVILLE F. RUSH
Imperial Captain of the Guard

Acca Temple, Richmond, Va.
Ali Ghan Temple, Cumberland, Md.
Almas Temple, Washington, D. C.
Beni Kedem Temple, Charleston, W. Va.
Boumi Temple, Baltimore, Md.
Crescent Temple, Trenton, N. J.
Kazim Temple, Roanoke, Va.
Kena Temple, Alexandria, Va.
Khedive Temple, Norfolk, Va.
Kismet Temple, Brooklyn, N. Y.
Mecca Temple, New York, N. Y.
Nemesis Temple, Parkersburg, W. Va.
Nur Temple, Wilmington, Del.
Osiris Temple, Wheeling, W. Va.
Salaam Temple, Newark, N. J.
Sudan Temple, New Berne, N. C.

THOMAS F. SEAY
Imperial Outer Guard

Aad Temple, Duluth, Minn.
Abu Bekr Temple, Sioux City, Iowa
El Kahir Temple, Cedar Rapids, Iowa
El Riad Temple, Sioux Falls, S. D.
El Zagal Temple, Fargo, N. D.
Kaaba Temple, Davenport, Iowa
Kem Temple, Grand Forks, N. D.
Khartum Temple, Winnipeg, Can.
Medinah Temple, Chicago, Ill.
Osman Temple, St. Paul, Minn.
Tebala Temple, Rockford, Ill.
Tripoli Temple, Milwaukee, Wis.
Yelduz Temple, Aberdeen, S. D.
Za-Ga-Zig Temple, Des Moines, Iowa
Zor Temple, Madison, Wis.
Zuhrah Temple, Minneapolis, Minn.

DANIEL A. POLING
Imperial Chaplain

In 1943, four young men—two Protestants, a Jew and a Roman Catholic—linked their arms together, and with their voices raised to Deity, went down with their ship that other men might live. To their memory, the Chapel of the Four Chaplains was erected in Philadelphia. And fittingly enough, the internationally famous editor of the Christian Herald, the father of one of the Protestant Chaplains, was selected as its first leader—Dr. Daniel A. Poling, a former pastor of Marble Collegiate Church of New York. A member of my own Crescent Temple, it was my privilege to appoint him as the Imperial Chaplain of the Shrine. He did me the honor to ask me to deliver the annual memorial address this year at the chapel.

His prayers and his messages to the Nobility during the year have been outstanding.

TEN YEAR REVIEW OF FINANCIAL STATUS

COMPARATIVE REPORT OF OPERATIONS

IMPERIAL COUNCIL, A.A.O.N.M.S.

YEAR ENDING	DEC. 31 1958	DEC. 31 1957**	FEB. 28 1957	FEB. 28 1956	FEB. 28 1955	FEB. 28 1954	FEB. 28 1953	FEB. 28 1952	FEB. 28 1951	FEB. 28 1950
BALANCE SHEET ITEMS										
Cash	$ 308,399*	$ 176,450*	$ 726,693*	$ 606,798*	$ 493,899*	$ 448,440*	$ 371,056*	$ 554,273*	$ 480,015*	$ 441,466*
Securities	1,094,235	1,095,063	781,000	781,000	781,000	781,060	781,060	588,060	588,060	588,060
Due from Shrine Temples	498,780	498,709	78,489	78,219	72,451	64,484	59,166	53,841	42,739	50,110
Due from Others	425	10,320	1,279	611	449	425	4,091	925	2,579	4,285
Furniture and Office Equip. less Reserve	15,497	15,092	15,163	14,244	15,187	13,779	13,508	13,994	12,805	10,010
Imperial Officers Jewels	17,900	18,925	.....	.....	.....	.....	.....	.....	.....	.....
National Headquarters Contributions	15,979	5,728	5,727	5,672	5,256	.....	.....	.....	.....	.....
Payable to Imperial Session Corp.	80,795	80,033	78,085	76,117	74,004	71,830	68,968	66,370	63,645	60,791
Payable to Others	12,795	13,857	2,527	2,918	1,966	619	1,131	967	638	4,512
Capital	1,825,667	1,714,941	1,516,285	1,396,165	1,281,760	1,235,739	1,158,782	1,143,756	1,061,915	1,028,628
INCOME AND EXPENSE ITEMS										
Income:										
Initiation Fees	82,425	107,937	104,410	104,125	104,148	119,615	110,223	112,057	107,777	112,138
Annual Per Capita Dues	403,983	400,166	390,424	380,588	370,020	359,150	344,839	331,848	318,229	303,957
Other Income	434	21,304	619	640	590	649	782	2,209	1,309	6,614
Income from Securities	29,952	19,411	19,700	19,700	19,700	19,700	18,593	14,700	14,700	6,760
TOTAL INCOME	516,794	548,818	515,153	505,053	494,458	499,114	474,437	460,814	442,015	429,469
Expense:										
Imperial Potentate Contingent Fund	20,000	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	15,000
Imperial Potentate Sec. and Office Allow.	5,000	2,500	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Imperial Treasurers Salary	5,000	4,167	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Imperial Treasurers Sec. and Office Allow.	3,500	2,917	3,500	3,500	3,500	3 ,500	3,500	3,500	2,833	1,500
Imperial Recorders Salary	9,000	7,500	9,000	9,000	9,000	9,000	9,000	9,000	9,000	6,000
Assistant Imperial Recorders Salary	4,800	4,000	4,800	4,800	4,800	4,800	4,200	4,200	.....	.....
Imperial Recorders Office Salaries	25,735	21,358	17,640	15,964	16,449	17,105	12,994	11,472	12,876	9,108
Office Rent and Electricity	10,140	7,700	8,392	8,483	7,893	5,782	4,525	4,505	4,451	2,620
Communications, Postage, Telephone, etc.	8,066	5,564	6,723	5,523	6,431	6,568	5,288	6,738	6,021	4,781
Stationery, Supplies and Printing	22,524	21,409	24,543	20,148	19,165	17,129	17,239	12,166	11,057	10,020
Engrossing Membership Certificates	.....	.....	.....	.....	.....	.....	1,133	8,461	12,062	11,404
Travel—Imperial Recorder and Imp. Officers	5,529	2,500	5,196	3,762	3,119	1,523	1,982	3,432	892	1,507
Insurance	111	138	5,275	139	.....	190	5,545	5,136	355	4,853
Social Security Taxes	1,095	904	666	637	588	455	397	371	300	229
Employees Retirement Fund	1,515	1,151	1,039	577	932	1,026	994	714	590	275
Employees Hospitalization Insurance	335	190	.....	.....	.....	.....	.....	.....	.....	.....
Miscellaneous General Expense	2,107	1,943	1,440	2,360	2,659	3,014	2,432	2,679	1,352	3,782
Moving Personnel and Office to Chicago	.....	.....	.....	.....	.....	.....	.....	.....	.....	5,618
National Headquarters Building Expense	1,732	.....	.....	.....	.....	.....	.....	.....	.....	.....
Depreciation of Office Equipment	1,151	1,108	1,041	943	874	837	801	745	617	510
Auditors Fee, Imp. Records and Temple Reports	3,250	3,250	3,250	2,500	2,500	2,500	2,500	2,500	5,000	5,000
General Counsel Fee and Expense	6,000	5,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Meetings Imp. Divan and Bd. of Directors	14,080	10	7,586	10,261	10,060	6,224	4,231	9,351	3,062	3,315
Jurisprudence and Laws Committee	2,260	250	2,400	3,000	3,000	2,400	2,400	2,400	1,000	1,000
Legal Digest	.....	.....	.....	.....	.....	.....	4,527	2,034	.....	.....
Membership Committee	4,946	3,537	4,297	12,742	371	1,007	1,427	45	11	177
Special Committees	2,681	656	3,477	1,627	.....	1,134	738	.....	509	2,196
Shrine News Publication	.....	.....	.....	.....	.....	.....	.....	.....	.....	6,789
Public Relations and National Activities	28,863	2,455	8,269	14,933	37,799	11,750	11,305	48	996	425
Donations to Masonic Service Assoc.	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	5,000	5,000
Past Imperial Potentate Jewels and Flags	2,687	3,162	43	4,375	1,595	5,249	1,981	300	1,930	3,278
Shrine Rooms, Geo. Washington Masonic Memo.	6,902	3,590	7,235	7,395	7,868	9,076	6,812	5,431	7,857	17,645
Imperial Council Session	Chicago	Minneapolis	Detroit	Chicago	Atlantic City	New York	Miami	New York	Los Angeles	Chicago
Mileage/Per Diem Representatives	191,207	219,313	219,688	208,589	260,029	262,619	303,612	234,058	279,955	144,583
Badges	1,156	1,153	1,174	1,170	1,336	1,188	1,098	977	1,237	1,244
Headquarters Expense	3,043	1,891	1,958	1,372	1,899	1,573	1,868	1,713	1,954	2,248
Recordings and Reporting Annual Session	1,653	846	401	848	570	508	882	997	740	503
Entertainment, Distinguished Guests	.....	.....	.....	.....	.....	.....	.....	.....	1,071	3,182
TOTAL EXPENSE	406,068	350,162	395,033	390,648	448,437	422,157	459,411	378,973	408,728	289,792
Surplus—Income over Expense	110,726	198,656	120,120	114,405	46,021	76,957	15,026	81,841	33,287	139,677

*Ciphers dropped **Ten Month Year

MEMBERSHIP

A very astute accountant and analyst once said "whenever anyone sits down to analyze a set of figures that tend to explain a complex subject, the figures themselves become complex." I am neither an accountant nor an analyst, but it requires only ordinary intelligence to understand what is happening to membership in the Shrine.

The Shrine has the largest membership in its history at the present time. The membership has gained every year since 1942 when it emerged from the shadow of depression. Nevertheless, there is some reason to be concerned about the future.

Statistical information is included in this report which you may study at your leisure. However, certain conclusions must be drawn from these figures.

It must be borne in mind that at their first meeting in 1871, the original thirteen Shriners determined that only Masons of the advanced degrees would be admitted to the Shrine. Thus membership of the Shrine is wholly determined by a figure somewhat less than the total membership of the combined Scottish and York Rites in which it is estimated that there is about a fifteen percent overlap, that is, Masons who belong to both Rites.

Figures from the United States* alone reveal the following: There are slightly more than four million Master Masons. There were 390,000 Knights Templar and 907,000 Scottish Rite Masons. The total of the two Rites comes to just short of 1,300,000 of which a little less than 800,000 are Shriners, or about sixty percent. If the fifteen percent overlap is considered, the percentage of Shriners to members of the Rites reaches close to seventy-four percent, which is virtual saturation.

However, this is not the principal problem for the future. Remember, no one can become a Shriner who is not first a Master Mason. The present total of four million Master Masons in the United States represents an increase of a half million since 1949. But actually this does not tell the whole story.

In 1949, in the United States alone, more than 180,000 men became Master Masons. In each successive year until 1957 there was an increase in *membership* in the symbolic lodges, but there was a precipitate decrease in the *number who became* Master Masons, declining to a little more than 129,000 in 1957. This can have but one meaning. The membership is getting older. Consequently the membership in the Rites and in the Shrine is getting older.

Why the Decline?

It has been said that America is becoming unsocial. Various reasons are given for this decline in communication among individuals and among groups of individuals. The "welfare state" with its theory of equalization of individuals is sometimes blamed. So is television, the trend toward decentralization into the suburbs and away from the cities, a change in family life, ad infinitum. None is the whole answer. Other fraternal orders have suffered in like manner, even though individually and collectively, they all show overall gains in membership.

The inevitable conclusion to be reached is that, first, young men at the present time are not entering the fraternities and, second, transportation (especially in the Shrine) plays an ever important part because of distances to reach Temples.

Importance of Shrine Clubs

When Imperial Sir Walter M. Fleming wrote his original Shrine Ritual, there were Masonic Lodges in every city and in most small towns, even in the "wild and woolly west" which was still beset with the lawless reign of the badmen. The Rites for the most part were located in the larger cities and it was inevitable that the Shrine Temples were located in some of the cities where there was a concentration of Masons with higher degrees than the symbolic

*Figures from Canada, Mexico not available at this time.

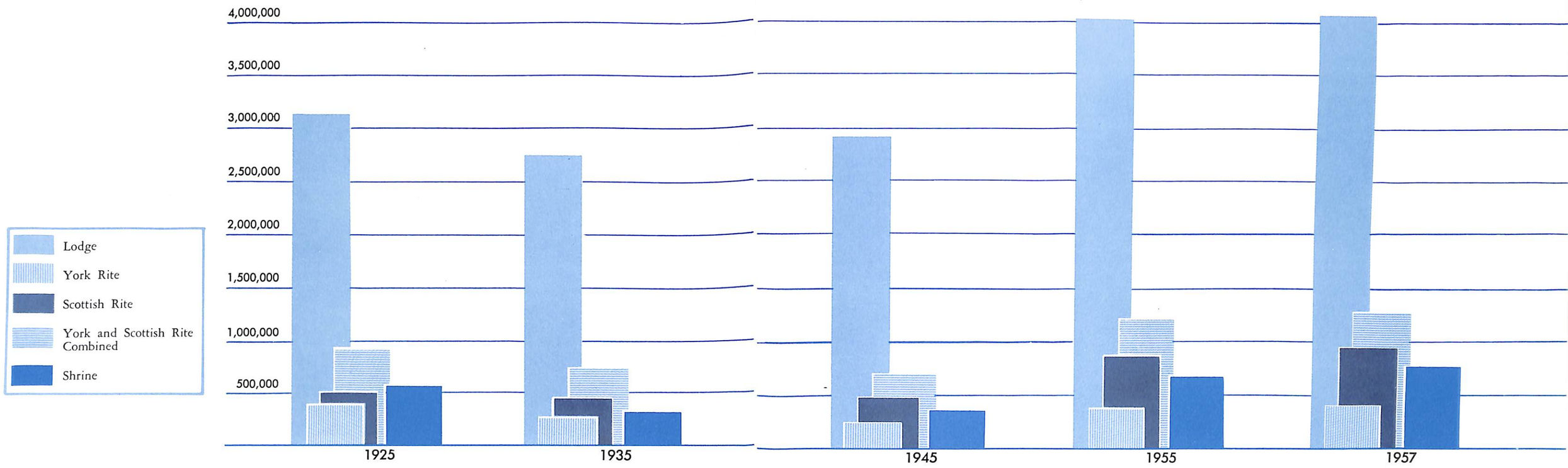
(Continued Page 21)

MEMBERSHIP REPORT—ALL SHRINE TEMPLES 1882-1958

Year	Membership Jan. 1	Created	Affiliated	Restored	Demitted	Suspended	Died	Membership Dec. 31	(Loss) Gain
1882	....	1,081	....	....	....	....	....	1,081	1,081
1883	1,081	345	39	....	3	1	1	1,460	379
1884	1,460	881	29	....	35	107	23	2,205	745
1885	2,205	906	11	....	33	23	27	3,039	834
1886	3,039	1,646	201	....	108	18	25	4,735	1,696
1887	4,735	2,695	365	....	165	29	36	7,565	2,830
1888	7,565	2,881	260	....	191	72	66	10 377	2,812
1889	10,377	3,500	83	....	185	53	84	13,638	3,261
1890	13,638	3,571	100	....	134	76	119	16,980	3,342
1891	16,980	4.563	198	....	345	83	186	21,127	4,147
1892	21,127	6,554	355	....	413	231	231	27,161	6,034
1893	27,161	4,887	210	....	266	257	294	31,441	4,280
1894	31,441	7,218	461	....	654	707	407	37,352	5,911
1895	37,352	5,367	291	....	445	666	397	41 502	4,150
1896	41,502	4,727	288	....	855	977	405	44,280	2,778
1897	44,280	5,239	429	....	764	1,300	468	47,416	3,136
1898	47,416	4,583	360	....	528	1,210	552	50,069	2,653
1899	50,069	6,760	641	....	719	667	629	55,455	5,386
1900	55,455	6,762	1,046	....	1,099	1,069	673	60,422	4,967
1901	60.422	8,582	646	....	549	997	773	67,331	6,909
1902	67,331	12,127	1,079	....	845	732	778	78,182	10,851
1903	78,182	11,164	1,407	....	1,410	653	963	87,727	9,545
1904	87,727	10,994	1,448	....	1,287	996	1,088	96,798	9,071
1905	96,798	7,735	672	....	873	781	764	102 787	5,989
1906	102,787	12,631	1,288	....	1,066	1,154	1,210	113,276	10,489
1907	113,276	15,311	1,795	....	1,846	665	1,414	126 457	13,181
1908	126,457	14,552	1,558	....	1,728	1,071	1,643	138,125	11,668
1909	138,125	14.103	2,333	....	2,279	1,500	1,625	149,157	11,032
1910	149,157	12,831	1,873	....	1,285	1,210	1,831	159,535	10,378
1911	159,535	18,404	1,439	....	3,048	1,578	2,091	172,661	13,126
1912	172,661	16,395	2,521	....	2 689	1,300	2,095	185,493	12,832
1913	185,493	18,972	2,186	....	2,555	1,688	2,368	200,040	14,547
1914	200,040	19,003	1,613	....	2,268	2,263	2,514	213,611	13,591
1915	213,611	17,702	2,901	....	4,154	3,220	2,841	223,999	10,388
1916	223,999	22,009	2,217	....	3,913	2,331	2,988	238,993	14,994
1917	238,993	26,578	1,779	....	2,746	2,647	3,129	258,828	19,835
1918	258,828	36,592	2,141	....	2,004	2,699	3,891	288,967	30,139
1919	288,967	79,984	4,426	....	3,675	2,128	3,830	363,744	74,777
1920	363,744	100,168	5,875	....	6,005	2,951	4,329	456,502	92,758
1921	456,502	60,152	8,327	....	6,763	2,774	4,628	510,816	54,314
1922	510,816	41.333	4,366	....	5,176	6,107	5,209	540,023	29,207
1923	540,023	37,463	4,365	....	3,365	7,758	5,572	565,156	25,123
1924	565,156	36,500	4,920	....	6,698	10,137	6,593	583,148	17,992
1925	583,148	28,839	5,847	....	9,330	16,380	6,305	585,819	2,671
1926	585,819	25,325	6,132	....	6,286	16,945	6,912	587,133	1,314
1927	587,133	21,868	5,449	....	6,288	19,874	6,952	581,336	(5,797)
1928	581,336	20,006	6,742	....	6,250	18,189	7,452	576,193	(5,143)
1929	576,193	18,289	6,855	....	6,203	18,780	7,959	568,395	(7,798)
1930	568,395	12,889	5,919	....	6,930	21,722	7,932	550,619	(17,776)
1931	550,619	7,139	5,801	....	9,635	27,777	8,320	517,827	(32,792)
1932	517,827	4,067	5,327	....	11,200	32,943	8,320	474,758	(43,069)
1933	474,758	3,139	4,960	*	7,675	45,304	7,869	422,009	(52,749)
1934	422,009	5,050	1,638	6,308	6,074	33,368	7,730	387,833	(34,176)
1935	387,833	5,440	1,819	8,864	4,955	26,824	7,403	364,774	(23 059)
1936	364,774	6,080	1,685	7,956	4,324	16,928	7,548	351,695	(13,079)
1937	351,695	7,258	3,305	7,416	5,703	16,969	7,366	339,636	(12,059)
1938	339,636	5,709	2,038	5,091	4,406	13,366	6,952	327,750	(11,886)
1939	327,750	6,541	1,799	4,471	4,144	12,489	7,259	316,669	(11,081)
1940	316,669	7,307	2,042	4,836	3,894	11,703	7,263	307,994	(8,675)
1941	307,994	9,129	1,867	7,326	3 439	9,318	7,089	306,470	(1,524)
1942	306,470	12 321	1,633	4,486	2,982	7,490	6,847	307,591	1,121
1943	307,591	30,010	2,295	7,500	2,378	4,830	7,243	332,945	25,354
1944	332,945	54,622	3,009	9,083	2,455	3,366	7,664	386,174	53,229
1945	386,174	53,530	3,513	8,266	2,980	2,581	7,961	437,961	51,787
1946	437,961	58,036	4,274	7,026	3,688	3,299	8,751	491,559	53,598
1947	491,559	52,025	4,056	5,647	4,017	3,311	9,297	536,662	45,103
1948	536,662	49,409	5,261	4,439	5,317	4,505	9,995	575,954	39,292
1949	575,954	44,902	3,923	3,898	4,249	5,905	10,608	607,915	31,961
1950	607,915	43,156	5,783	3,701	6,176	6,708	11,215	636,456	28,541
1951	636,456	45,014	6,021	3,263	7,546	7,501	12,011	663,696	27,240
1952	663,696	43,726	4,737	3,098	6,023	7,559	11,997	689,678	25,982
1953	689,678	48,019	3,811	3,021	4,994	8,421	12,814	718,300	28,622
1954	718,300	42,058	5,268	2,705	6,711	8,406	13,174	740,040	21,740
1955	740,040	41,569	3,980	3,030	5,449	8,401	13,594	761,175	21,135
1956	761,175	41,866	4,073	2,743	5,825	8,550	14,633	780,849	19,674
1957	780,849	43,692	4,129	2,579	6,524	8,938	15,455	800 332	19,483
1958	800,332	32,965	4,299	2,582	6,886	9,682	15,660	807,950	7,618
Totals		1,656,446	207,832	129,335	266,105	535,318	384,340		807,950

*No restorations reported prior to 1933

MEMBERSHIP (Continued)



MASONIC POPULATION IN THE UNITED STATES

UNITED STATES
Masonic Statistics (See graphs)

Year	Lodge	Commandery	Scottish Rite	Combined Scottish Rite Commandery	% to Lodge	Shrine	% to Combined Scottish Rite Commandery
1925	3,157,566	450,970	497,209	948,179	30.00	573,104	60.44
1935	2,661,852	297,535	415,218	712,753	26.77	354,640	50.00
1945	2,896,343	261,563	492,896	754,459	26.00	426,502	56.53
1955	4,009,925	382,094	860,701	1,242,795	31.00	740,948	59.61
1957	4,085,676	390,541	907,969	1,298,510	31.78	778,854	59.98

Statistics on Lodge Commandery Scottish Rite, York Rite, furnished by Albin C. Anderson, Fraternal Correspondent Grand Council, R. and S. M., New York. All other statistics furnished by each mentioned organization.

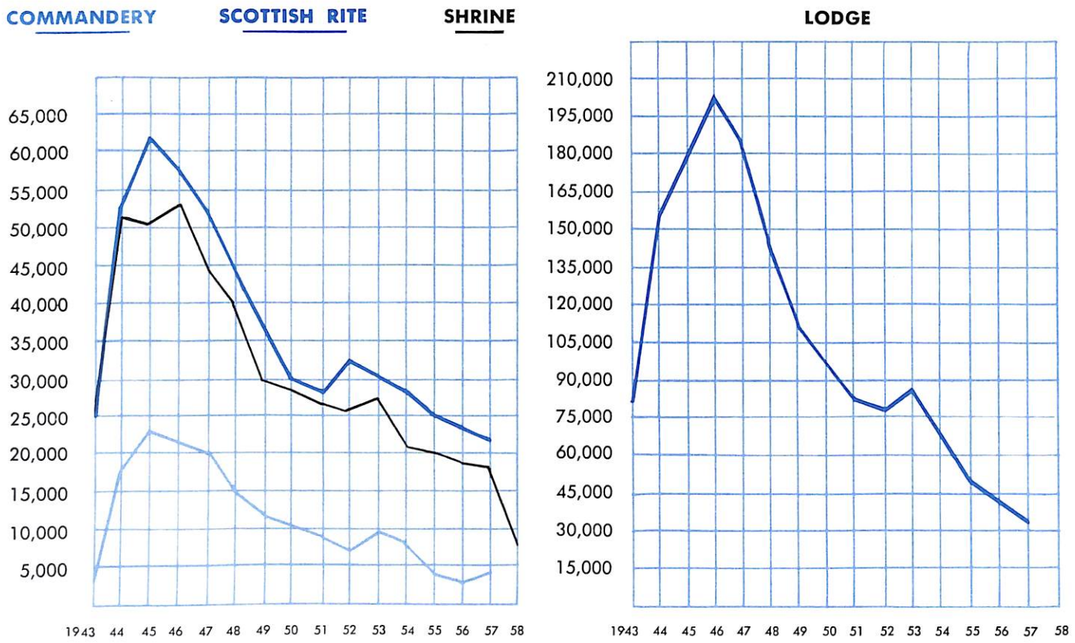
***MASONIC STATISTICS — 1946-1957**
Lodge, Scottish Rite, York Rite, Shrine

Year	Lodge Members	Commandery Members	Scottish Rite Members	Total S. R. & Com.	% of Lodge	Shrine Members	% of Scottish & York Rites
1946	3,097,713	283,309	552,853	836,162	27.00	479,098	57.29
1947	3,281,371	303,531	605,970	909,501	27.71	523,232	57.52
1948	3,426,155	318,576	649,607	968,183	28.25	561,320	57.97
1949	3,545,757	330,477	685,258	1,015,735	28.64	592,239	58.30
1950	3,644,634	341,603	715,056	1,056,659	29.00	620,041	58.67
1951	3,726,744	351,216	743,128	1,094,344	29.36	646,606	59.08
1952	3,808,364	358,880	775,071	1,133,951	29.77	671,870	59.25
1953	3,893,530	368,394	805,895	1,174,289	30.16	699,517	59.56
1954	3,964,118	377,428	835,226	1,212,634	30.59	720,559	59.42
1955	4,009,925	382,094	860,701	1,242,795	31.00	740,948	59.61
1956	4,053,323	386,165	885,228	1,271,393	31.36	760,017	59.77
1957	4,085,676	390,541	907,969	1,298,510	31.78	778,854	59.98

*United States Only

MEMBERSHIP (Continued)

NET GAIN IN MEMBERSHIP 1943-1957 (SHRINE 1958)



MEMBERSHIP STATISTICS

Fraternal Orders — Service Clubs

	UNITED STATES				NORTH AMERICA		INTERNATIONAL		
Year	Lodge	Commandery	Scottish Rite	Shrine	Elks	Knights of Columbus	Kiwanis	Rotary	Lions
1949	3,545,757	330,477	685,258	592,239	965,387	763,451	186,902	329,342	381,426
1950	3,644,634	341,603	715,056	620,041	1,004,985	790,615	194,128	341,716	402,841
1951	3,726,744	351,216	743,128	646,606	1,041,264	805,774	198,544	349,867	417,616
1952	3,808,364	358,880	775,071	671,870	1,069,868	829,634	203,801	361,641	448,955
1953	3,893,530	368,394	805,895	699,517	1,097,003	870,341	211,106	374,855	475,020
1954	3,964,118	377,428	835,226	720,559	1,122,803	917,682	219,242	392,628	501,468
1955	4,009,925	382,094	860,701	740,948	1,149,613	964,135	228,905	418,933	522,577
1956	4,053,323	386,165	885,228	760,017	1,173,494	1,009,395	238,595	433,798	546,447
1957	4,085,676	390,541	907,969	778,854	1,195,509	1,048,738	243,574	455,596	566,122
1958*	.....	.....	.....	788,371	1,215,509	1,087,150	246,523	464,195	574,257
Net Gain	539,919	60,064	222,711	196,132	250,122	323,699	59,621	134,853	192,831
Percentage of Gain	15.22%	18.17%	32.5%	33.11%	25.90%	42.40%	31.90%	40.95%	50.55%

*1958 Figures not available

lodges. As a result of a policy established largely by Fleming, his successor as Imperial Potentate, Sam Briggs and others, there were far fewer Temples than there were Valleys and Asylums of Scottish and York Rites. With Temples drawing their membership principally from the cities in which they were located, they grew and prospered, but in recent years there has been an overwhelming rush of Masons to the suburbs and the small towns. Traffic, bridge, golf, the children, their circle of friends, tend to keep these men away from the city. The result has been a declining interest in Masonic work.

But there is no reason why a group of Shriners in a local area should not band themselves together for the fun that Shriners always have subservient, of course, to that Temple in whose jurisdiction it is located.

Shrine Clubs came into existence largely during the depression when Shriners simply could not afford to travel to their Temples. Now many clubs are prosperous. Some own their own buildings. The members of one Shrine Club actually are building their clubhouse with their own hands. And when the club ran out of immediate funds a mortgage was obtained from the local chapter of the Eastern Star.

The fact is that in all fraternal orders the greater the number of local organizations, the greater the success of the fraternity.

Shrine Clubs more than any other division of the Temple can contribute most to the Blue Lodges. Attendance at Lodges should be promoted and interest developed leading toward the Lodge chairs.

From all of this it seems obvious that Temples should pay more and more attention to the clubs, perhaps frequently giving a Ceremonial with parades, thus attracting more attention.

Temple Programs

There are reports of a decline in attendance at Temple Ceremonial and entertainment programs. There must be a reason, and the one most frequently mentioned is that Temple administrations are doing the same old thing in the same old way. All too often new ideas and revolutionary suggestions are frowned upon. In some Temples young men are not given their chance. This entire attitude in the Temples should be changed, and while the Ritual must not be altered, some new ideas for the entertainment of the Nobility are highly desirable.

DeMolay

I very specifically hope that Shrine Temples will devote more and more attention to activities of the DeMolay, whose founder and secretary-general is Imperial Sir Frank S. Land, Past Imperial Potentate. DeMolay is the greatest single source of candidates for the symbolic lodges and with the growth of symbolic lodges there will be a consequent growth of the Rites and the Shrine. In recognition of this fact, nearly all of the Grand Lodges of this country have passed resolutions of recognition and support to this great youth movement.

Public Relations

Every Temple should have one or more men to handle public relations. Furthermore, wherever possible, these men should be professionals. And most important, Potentates should listen to these professionals and seek their advice. When it is clear that these men are doing good jobs they should not be changed with each Potentate.

News must be developed. Many newspapers, radio and television stations are not interested in giving space to an item simply because it is sent to them. They want news, and the same old thing done in the same old way for fifty years is no longer news.

Summary

Membership is our most important problem. It must have the attention of the best brains in every Temple for the exploration of every possible avenue to obtain qualified candidates for the Shrine.

DECISIONS

The Imperial Potentate is the chief administrative officer of our fraternity and is charged with the responsibility of enforcing the laws which you, the Representatives to the Imperial Council, have passed. Some of his decisions may not be popular, but they are predicated upon your laws as he and his advisors interpret them. In interpreting the laws I have not concerned myself, nor have my advisors concerned themselves, with who is right. Rather, I have been concerned with what is right and it is in that light and in that spirit that I have reached the decisions listed below.

Bagdad Temple: February 9, 1959

Upon dissolution by the Potentate of the Temple of its Band and Patrol, he directed that the funds of the Units and uniforms, instruments and equipment be turned in. These orders were not complied with. The Treasurer of the Patrol refused to turn over the funds held by him and a number of members of the Units did not turn in their uniforms, instruments and equipment.

Held: A direction was given that funds, uniforms, instruments and equipment be surrendered to the Temple and this was done.

Suez Temple: January 22, 1959

A Chief Rabban was elected to be Potentate. By reason of his health he resigned immediately and was not installed.

Held: That in order to be designated as a Past Potentate of a Temple a Noble must have been nominated, elected and installed as Potentate of the Temple. One who is elected to the office of Potentate and resigns from such office before being installed is not a Past Potentate of the Temple.

Suez Temple: February 16, 1959

The Potentate of the Temple disbanded an organization within the Temple known as Camel Herders Unit, and directed that the funds of the organization be paid over to the Uniformed Bodies Account of the Temple. At a Temple meeting a motion was made that the money not be so transferred. This question was referred for a ruling.

Held: That the Potentate of a Temple has sole and complete authority of organizations within the Temple. This authority extends to the disbanding of a Unit and the transfer of its funds to the Temple. Any action of the Temple that conflicts with or attempts to restrict the Potentate's authority is inoperative.

Yaarab Temple: March 18, 1959

The Potentate of the Temple disbanded the Mounted Patrol and ordered that its funds be turned in to the Treasury of the Temple. There was delay in complying with the order.

Held: It was directed that the funds be paid over to the Temple and this was done.

Moslem Temple: April 27, 1959

A publication of a Shrine Club of the Temple carried an advertisement of a Noble which included a picture of the advertiser wearing his fez.

Held: The practice is a violation of Section 232 of the Imperial Code.

Moslem Temple: April 27, 1959

A publication of a Shrine Club of the Temple contained an item which made reference to a forthcoming campaign of a Noble designated by name for Oriental Guide of the Temple.

Held: Under Section 206 of the Imperial Code and a prior ruling reported in the 1922 Proceedings at page 22, the item was a violation of the Imperial law.

Syrian Temple: May 8, 1959

The Potentate of the Temple and the General Chairman of a Potentate's Ball, and of a Shrine breakfast held on the following Sunday morning, failed to observe and enforce observance at the Ball of the Shrine Protocol provisions requiring respect, honor and precedence be given to the Grand Master of the State who was in attendance at the Ball. The General Chairman arranged for and permitted, and the Potentate authorized and permitted, alcoholic beverages to be served at the breakfast in violation of the law of the State and of the Masonic law of the Grand Lodge of that jurisdiction.

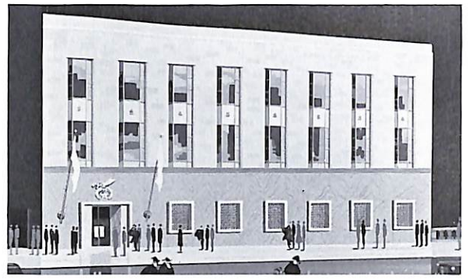
Held: For violation of the Shrine Protocol and the Masonic law the Potentate and General Chairman were censured; for violation of the State law the Potentate was suspended from office and the General Chairman was suspended from membership in his Temple, each suspension being for a fixed period.

Abdallah Temple: May 27, 1959

The publication of the Temple carried an article reporting that the Directors Staff had approved "An Auxiliary of the Directors' Ladies," which had for one of its purposes the assisting of the Directors.

Held: A Temple cannot, either directly or through a Unit, sponsor a ladies' organization, and Temple publications should not carry any references to ladies' organizations. It was directed that the ladies' organization should be disbanded or recognition be withdrawn by the Unit and those in charge of the Temple publication should be warned against recurrences.

NATIONAL SHRINE HEADQUARTERS



The new National Shrine Headquarters Building, 323 N. Michigan Ave., Chicago, Ill.

The Representatives passed a resolution at our 1958 Session authorizing the purchase of suitable headquarters in the Chicago area to house the general offices of the Imperial Council and Shriners Hospitals for Crippled Children. The Committee on National Headquarters, headed by Imperial Sir Thomas C. Law, Past Imperial Potentate, selected a building located at 323 North Michigan Avenue and the Board of Directors subsequently authorized the purchase of this building from the National Cash Register Company.

The purchase price of the building to be used as headquarters was $276,250.00 and the price of the land was $205,000.00. At the time this report went to press plans for the modernization of this building were nearing completion. There is no doubt that the Committee and the Board will stay well within the authorized appropriation of $800,000.00.

This building is in a downtown location, at Wacker Drive and Michigan Avenue, one and one-half blocks from our present location. From present indications we will move into the new headquarters on or about May 1, 1960.

When the remodeling is completed, there will be adequate space for the present and to provide for the future growth of the Shrine. Suitable rooms will be provided for meetings of Imperial boards and committees.

Most important of all, there will be adequate space so that all Shrine records can be housed under one roof. At the present time, these records are divided between the Chicago office, the office of the General Counsel and the office of the Imperial Treasurer. Centralized location of these records will provide for far more efficient operation; at any rate they are the property of the corporation and prudence demands that they be in the control of our fraternity.

DISPENSATIONS AND BY-LAWS

During my administration (to May 30) 99 special dispensations were granted for the best interests of the Shrine Temples and Shrinedom in general. The details of these dispensations will be found in the printed proceedings. In my report to you I believe the following information will suffice:

27 — To change dates of Temple meetings
5 — To change location of Temple meetings
29 — To hold Ceremonial Sessions
7 — To hold Business Meetings
26 — To hold Special Temple Meetings
5 — To cancel Business Meetings

99

In addition 27 changes in Temple by-laws have been approved and they will appear in detail in the printed proceedings.

HISTORY OF THE SHRINE

Noble Fred Van Deventer

A new narrative history of the Shrine titled *Parade to Glory* has been published by William Morrow & Co. of New York, and is making its first appearance at this eighty-fifth Imperial Council Session.

This book was authorized by your Board of Directors on July 18, 1957 and Noble Fred Van Deventer of Princeton, N. J., a member of Crescent Temple, was selected to prepare it. He is a newspaperman, radio and television commentator and a writer of wide experience. It was my pleasure to appoint him Imperial Historian. Your Imperial Potentate was selected as Chairman of a committee which would give final approval to the work. I appointed Deputy Imperial Potentate Clayton F. Andrews, Imperial Recorder George M. Saunders and Imperial Sirs Galloway Calhoun and Harold Lloyd to serve with me.

Noble Fred Van Deventer spent two years in travel and research and has discovered much fresh information. He wrote it in pleasant narrative style, making it more of a story of the Shrine and its hospitals than a statistical history. The five members of the committee approved the book in its entirety.

The Shrine has spent no money for this book; in fact, Temples, clubs and units are given the opportunity to profit from it. Under the contract signed by the Board of Directors, the selling agent—Temple, club, unit, etc.—receives from the publisher forty percent of the purchase price of six dollars. Neither the Imperial Council nor the hospitals receives a royalty.

Recommendation

During his long months of research, Noble Van Deventer discovered that comparatively little effort has been made to preserve for posterity the heritage of the Shrine. He discovered in dusty bins, on hidden shelves and in the maze of Temple records irreplaceable mementoes, pictures and stories of Shriners of the past, but others of which he only heard rumors could not be located. Research revealed that many Temples had failed to preserve their own glorious history.

Some day the Shriners who follow us will have need for that which can be preserved today. To that end I recommend, that provision be made by this Imperial Council for the annual appointment of a professional Shrine historian and archivist, whose duty will be to search out and preserve the facts, memorabilia, photographs and anecdotes of our fraternal life; that the historian and archivist be under the supervision of the Imperial Potentate and the Imperial Recorder for whatever assignments they may have and that suitable compensation be arranged.

MASONRY AND THE SHRINE

The theme of this year's session of the Imperial Council is "The Apron of Freedom." This is more than a catch phrase. It is a statement of fact. The concept of government in the world in which the Shrine operates has been deeply influenced by the precepts of Masonry and its belief in truth, the individual and the Golden Rule. Furthermore, in those areas of the world where freedom of thought and freedom of the individual have been threatened, inevitably it has been the Masonic Order that first felt the mailed fist of the dictator, i.e., Spain under Franco, Germany under Hitler and Italy under Mussolini. It has been true from the Inquisition to Communism. It will forever be true so long as Masonry is faithful to its heritage.

I have long believed that we have a greater responsibility to maintain the heritage of our lands than any other group because our way of life was born largely in the atmosphere of Masonic Lodges. Because of this belief, I have spent much of my time in trying to find ways and means of strengthening Masonry, realizing full well that with added strength in the Blue Lodges there would follow added strength in the Rites and in the Shrine.

Before the Imperial Council so graciously elevated me to the office of Imperial Potentate, I offered my co-operation to the various Grand Masters and ninety percent of those who were Shriners consented to be my representatives in their respective jurisdictions. This was a magnificent response.

On February 24, 1959 (after the meeting with the Grand Masters) I wrote to the Potentates of all Temples in which I said in part:

> "You can serve your Temple best if you will see that no dates are set for Temple activities that conflict in any way with programs of your Grand Masters . . . Your Temple should lend every possible help to your Grand Lodge and your Grand Master . . . There is unlimited opportunity in such a practice for your Temple to give tremendous service to Masonry in your area if you as Potentate will devote some thought on how you may be helpful to Masonry . . . Always remember that your Grand Master is the ranking Mason in your State."

The Grand Masters' response to this letter indicates an appreciation of our efforts toward an improved relationship. Here are excerpts from letters received from some of them:

> "I believe you have put oil where it squeaks."
>
> "I think every Potentate (in my jurisdiction) is working the way you have suggested."
>
> "We are very certain that during your term as Imperial Potentate a marked improvement in the co-operation of the Masonic Bodies will have been accomplished."
>
> "The Blue Lodges will benefit greatly from your letter."
>
> "I extend to you my personal appreciation for all that you have done to bring about a more cordial relationship and understanding between the Shrine and the Grand Lodges."

This attitude of co-operation between the Shrine and the various recognized Masonic Bodies is a far cry from the attitude of a half-century (or less) ago when many Grand Masters were ready to suspend any Mason who was a member of the Shrine because in the Shriner's desire to "relax" from the arduous work of Masonry he overstepped the bounds. The Shrine has changed too, and already steps have been taken that will, it is hoped, bring official recognition of our great and glamorous fraternity as an integral part of the Masonic Bodies. I have devoted much time and effort in working with other Masonic leaders in this endeavor.

CONFERENCE WITH GRAND MASTERS

On Saturday afternoon, February 21, 1959, most of the Grand Masters of the United States and some from Canada and one from Mexico met with me at the Statler-Hilton Hotel in Washington, D. C. in advance of the scheduled meeting of Grand Masters the following week.

In opening that meeting, I said: "I offer you the services of the 830,000 Shriners of North America to help you promote the cause for which we stand. While most of those present today are Shriners, we meet as Masons since Shriners are Masons first . . . We are conscious of the fact that as water cannot rise above its source, neither can the Shrine rise above Masonry."

Subsequent addresses were given by Most Worshipful Grand Master Sanford M. Chilcote of Pennsylvania, Most Worshipful Grand Master Chester Hodges of Ohio, Most Worshipful Grand Master Dr. J. Miles Martin of Minnesota, Most Worshipful Grand Master Dr. Gilbert J. Schwartz of Wisconsin, Most Worshipful Grand Master Ronald C. Nicholson of Arizona, Most Worshipful Grand Master R. N. Vandegriff, Sr. of Georgia, Most Worshipful Grand Master Andrew G. Jenkins of Massachusetts, Most Worshipful Grand Master Robert B. Berryman of Alabama, Illustrious Luther A. Smith, sovereign Grand Commander of the Supreme Council 33° Southern Jurisdiction; Noble Fred Van Deventer, author of *Parade to Glory,* the new history of the Shrine; Most Worshipful Grand Master Cantwell C. Brown of Mexico, Most Worshipful Grand Master Theo. J. Jena of Indiana, Most Worshipful Grand Master Marvin S. Whitton of Kentucky and Most Worshipful Grand Master Samuel Dexter Forbes of Virginia.

George Washington National Masonic Memorial Building, Alexandria, Virginia

There were many suggestions from the Grand Masters on how the Shrine can help, among them one that there be developed a "Masonic Year" during which the Temples would be opened to the public for lectures on Masonry, the Rites, the Shrine and other Masonic activity. But for the most part, the Grand Masters said that the Shrine can best help by being interested not only in the Shrine or the Rites, but in local Blue Lodge Masonry. Most Worshipful Vandegriff suggested that various Temple Units might provide entertainment for Blue Lodges. Commander Smith made it plain that we must never discard our insignia, but wear our pins proudly, "take the wraps off Masonry and let it stand up as it did in former years when Freemasons had convictions and the willingness and the courage to go out and work and do things for the good of the community and the State."

This was only one of many meetings I have held with Grand Masters seeking to help them and Freemasonry wherever possible.

MASONRY IN WASHINGTON

One of the most rewarding events of the past year was a dinner tendered to the Imperial Potentate in Washington, D. C. March 9, 1959 by former U. S. Senator Hon. Albert W. Hawkes, a Noble of Crescent Temple and one of America's most distinguished citizens.

Noble Hawkes spent many weeks and many dollars in preparing the testimonial, not so much to Imperial Sir George E. Stringfellow, but to the office of Imperial Potentate. Freemasons in Congress, the Cabinet, the Supreme Court and most of the bureau heads were invited.

It was an evening never to be forgotten, and the minutes of the meeting have been placed in imperishable archives through the Congressional Record. (May 22, 1959)

Here are a few quotations given in the form of extemporaneous toasts to Masonry and to the office of Imperial Potentate.

Associate Supreme Court Justice Tom Clark: "I think that the Masonic Orders and the Shrine have been chosen instruments of the American people to carry forward the great ideals that were expressed in our Constitution . . . I have learned much in Masonry and in the Shrine . . . and as I sit on the Court, I have, from time to time, some little suggestions that come to me sort of hidden way back that I learned when I first joined Masonry and when I first joined the Shrine way back in 1928 and later when I was on the Divan of Hella Temple."

U. S. Senator John J. Sparkman of Alabama: "I would like to propose a toast to the thousands of crippled children who are receiving benefits by reason of the existence of our organization."

Hon. Clarence Cannon Congressman from Missouri: "Freemasonry has never dodged an issue. I trust the world knows where Freemasonry stands in these critical times . . . Every dictator who has sought to establish a despotism in this world has initiated his campaign by destroying Freemasonry . . . Freemasonry stands for democracy and freedom as it is in our own Republic . . . I am certain Brother Toastmaster, that with you and our Imperial Potentate as watchtowers of Freemasonry, we can follow your leadership safely and securely."

U. S. Senator Styles Bridges from New Hampshire: "You know and I know that the most important thing to every American is the survival of this Nation, and Freemasonry had a great deal to do with building this Nation in the early days. It made a great contribution."

U. S. Senator Everett Dirksen from Illinois: "I think of my own affiliation with the Masonic Order and what I have gotten out of it . . . It ought to be a great lesson to us who are identified with this Craft that goes back to Hiram Abif, that somehow out of the hearts and minds that radiate that spirit that comes from the individuals, the integrity of one individual stands up with his chin in the air singing, 'Oh God, give Thy servant an understanding heart.' In my judgment the salvation of the world lies in our Craft and its teachings, the importance and influence of the individual wherever he may be . . . So, Mr. Imperial Potentate, in all the degrees of Masonry, no matter what it is, we go back to the days when we were raised in the Blue Lodge. That is where you got the foundation. That is where they imparted to me the philosophy of Masonry, and I shall live with it always no matter what my frustrations may be, no matter what the disappointments may be. I still believe it is the hope of the universe, the hope of mankind and the dissolution of those disparities that civilization will knock out of the human spirit, and it will come in large measure in proportion to what we learn in all corners of the universe at the Altar of the Blue Lodge."

GRAND MASTERS' ENDORSEMENT

To Imperial Sir
GEORGE E. STRINGFELLOW:

As the Grand Masters of our several Grand Lodges, we have observed with sincere appreciation and gratitude your efforts as Imperial Potentate during the past year to promote harmony and mutual helpfulness between the various Bodies of Freemasonry and the Symbolic Craft Lodges as represented by our Grand Lodges.

We commend not only your praiseworthy undertaking, but also the thoughtful and considerate suggestions to implement your objectives, which were expressed so fraternally in your directive to all the Illustrious Potentates of North America.

Your emphasis on obedience to laws and on morality, on close cooperation with the Grand Master in his labors for Freemasonry in his jurisdiction, and on the deference and courtesy due his high office as the leader of the Craft deserves a wide dissemination and a permanent endorsement.

We also appreciate the thoughtful suggestions which you made to the Illustrious Potentates, for helping Grand Masters in specific ways, particularly in the areas of entertainment and publicity. Those thoughts were as generous as they were considerate.

We therefore take great pleasure in recording in this form our sincere thanks and appreciation to you, Imperial Sir, for your efforts to spread the cement of brotherly love and affection in the building of the Temple of Brotherhood.

Sincerely and fraternally,

Grand Masters

Signed by:

ROBERT R. BERRYMAN . . . . . Alabama
R. C. NICHOLSON . . . . . Arizona
GORDON F. CHRISTIE . . . . . Connecticut
CHARLES W. LEWIS . . . . . Delaware
REUBEN A. BOGLEY, JR. . . . . District of Columbia
G. RODMAN PORTER . . . . . Florida
R. M. VANDEGRIFF, SR. . . . . Georgia
GLEN W. ROYSE . . . . . Idaho
HAROLD R. KOPFMAN . . . . . Illinois
J. CARL HUMPHREY . . . . . Indiana
ADDISON C. IRBY . . . . . Kansas
MARVIN S. WHITTON . . . . . Kentucky
A. WAYNE REED . . . . . Maryland
CLYDE E. HEGMAN . . . . . Minnesota
ROBERT L. ARONSON . . . . . Missouri
GROVER H. ANDERSON . . . . . Mississippi
JAMES T. HARRISON . . . . . Montana
PERCY H. BENNETT . . . . . New Hampshire
AUGUST C. ULLRICH . . . . . New Jersey
YALE WILLIAMS . . . . . Nevada
L. CLAUDE MENSING . . . . . North Dakota
CHESTER HODGES . . . . . Ohio
SANFORD M. CHILCOTE . . . . . Pennsylvania
ERNEST L. JOHNSON . . . . . South Dakota
E. GUY FRIZZELL . . . . . Tennessee
FRANK M. BROWNELL . . . . . Vermont
S. DEXTER FORBES . . . . . Virginia
FRANK M. FULTON . . . . . Washington
WILLIAM R. LOPER . . . . . West Virginia
GILBERT J. SCHWARTZ . . . . . Wisconsin
FLOYD HOLLAND . . . . . Wyoming

ACKNOWLEDGMENTS

George M. Saunders, Imperial Recorder

The honor of serving the Nobility as Imperial Potentate of a necessity can come to but a few men, but no Imperial Potentate can walk alone. As foretold in the pageant that followed my election, "I have not walked alone."

Whenever and wherever I have sought help, I have found it, given willingly, in the spirit of the Shrine. I would be ungracious indeed if I failed to recognize the help I have received—the Imperial Divan, the Board of Trustees of the hospitals, the governors of the hospital units, the surgeons and directors of the hospitals, the Directors and their Association, the Recorders and their Association, the officers and leadership of the regional Shrine Associations, the chairmen and members of the various Imperial committees and to individuals. But in honesty and sincerity, I must single out one individual by name.

George M. Saunders, the Imperial Recorder, has served above and beyond the call of duty. Perhaps the luckiest day the Shrine ever had was when he was elected to his office. His acquaintance with the Shrine, its membership, its Temple officials, the hospitals, their management, the endowments—in fact the entire workings—is unsurpassed. It would be unfair to the Imperial Recorders who follow him to say that he is indispensable—but to me, he has been and I am sure that to those who follow me, he will be indispensable. He is not only a dedicated Shriner, he is also a dedicated Mason. He not only has knowledge, always at his finger tips, he also has charm.

So, I offer a personal, wineless toast to George M. Saunders, gentleman, scholar, Shriner, Mason.

I want to express my sincere thanks to the splendid staff of the central office for the efficient cooperation so cheerfully given throughout the year.

LADIES' ORGANIZATIONS

For sixty years or more, there have been recurring debates over recognition of various women's organizations that in some way reflect an association with this fraternity. In most cases, the women's organizations require that their members be wives, daughters, mothers or sisters of Shriners.

During the past year I have received letters from these gracious ladies. One such letter said, in effect, that members of her organization do not wish to wear their fez at a Shrine function, nor do they ask that Shriners wear fezzes when they attend a ladies' function; that they do not wish to affiliate in any way with the Shrine or use its facilities, but that they do wish for the Nobility to approve of their desire to give help to the hospitals and other charities.

Shrine law is specific. Women's organizations may not be recognized in any way, but we would be foolish indeed if we refused the proffer of help in the work we are doing. Furthermore we could not stop them if we wished.

I believe the time has come where Shrine Temples should utilize wherever possible under the law, all the facilities that may be offered by the organizations composed of the wives, mothers, sisters and daughters of Shriners.

GODLESS PHILOSOPHY

Communism is a Conspiracy

Hon. Clarence Cannon, Congressman from Missouri, who recently received his 50-year Masonic pin said that the time has come when Masons must stand up and be counted. I agree.

In the past, Imperial Potentates George H. Rowe, Galloway Calhoun, and Harold Lloyd have declared publicly their unalterable opposition to any philosophy based on the teachings of Marx and Lenin.

Speaking as our Imperial Potentate in 1947, Judge Rowe said: "Fraternalism and religion will cease if Communism breaks down our form of government . . . the Shrine has taken the lead among the Nation's fraternal Orders in turning the spotlight on Red Communism, its identity, its aims and its purposes."

Speaking as our Imperial Potentate in 1949, Imperial Sir Galloway Calhoun said: "Communism is a godless philosophy . . . to accomplish its purpose it would overthrow our government by force."

Speaking as our Imperial Potentate in 1950, Imperial Sir Harold Lloyd said: "One cannot be both an American and a Communist . . . We oppose any philosophy that would invade the secret sanctuary of man's conscience where only God may enter as judge."

The foregoing statements made by three of our most eminent Imperial Potentates were approved by the Imperial Council sessions in which they were reported, and are therefore, in effect, our fraternity's position on Communism.

During the past year and even in the years before I became Imperial Potentate, I have preached against Communism. We all know that politics must not enter into Masonic affairs, but Communism is not politics as we understand it. Communism is a conspiracy that would destroy our way of life and Freemasonry. To the end that we shall stand up and be counted, I propose the following resolution, which has been submitted to the Jurisprudence and Laws Committee and will be offered to this Imperial Council:

WHEREAS, the best and most progressive way of life for the individual and society has prevailed in the jurisdiction of this Imperial Council, and

WHEREAS, certain inroads have been made by an international foreign philosophy tending to destroy that way of life, and

WHEREAS, the way of life we love was established largely in the atmosphere of Masonic Lodges.

THEREFORE, be it resolved by this eighty-fifth session of the Imperial Council, Nobles of the Mystic Shrine for North America, that it is opposed to such foreign machinations; that it pledges its honor, its life and its treasure to preserve the North American concept of freedom based on the dignity of the individual; that this resolution shall be posted in every Temple of this fraternity and printed in an early issue of each publication under its supervision.

DALLAS—AND EDUCATION

A problem defined is half solved; and a problem understood is scarcely a problem at all. Still, almost from the founding of the Shrine there have been problems requiring almost constant attention from each Imperial Potentate. Temple officials would inquire whether this or that might or might not be done. Basically, any of these Temple officials might have read the by-laws and the code and discovered the answers for themselves.

On Thursday morning in Chicago after the Representatives had selected me as the new Imperial Potentate, I suggested that Temples send their Potentates, Chief Rabbans and Recorders to a meeting at which indoctrination papers would be read on various Shrine subjects, after each of which there would be a question and answer period. The purpose, of course, was to indoctrinate each of these Temple officials with official Shrine law and procedure in order that first, problems would not arise, and second, that if they did arise they could be solved at the local level.

The response to my suggestion was overwhelmingly in favor of such a meeting, and it was called to be held in Dallas, Texas on April 6-7, immediately preceding the meeting of the Shrine Directors' Association in Shreveport that week. More than 400 Temple officials registered for the session.

The response was magnificent to the following program:

Mr. Roy D. Chennels, Sales Manager, William Morrow and Company.
Subject: Shrine History Book *Parade to Glory* by Fred Van Deventer.

Imperial Sir Frank S. Land, Past Imperial Potentate and Founder of the Order of DeMolay.
Subject: What DeMolay can do for Masonry and Ultimately for the Shrine.

Hon. Warren L. Jones, Past Potentate of Morocco Temple and Chairman, Committee on Jurisprudence and Laws.
Subject: a. Duties and Responsibilities of Potentates and other Temple officers.
b. Violations of Imperial Council By-Laws and Code provisions.
c. Ladies Organizations.

Illustrious Lee A. Wiley, Potentate of Crescent Temple and member of Imperial Council Finance and Accounts Committee.
Subject: How to develop a program for Temple activities.

Hon. George W. Della, State Senator from Maryland and Ill. Potentate of Boumi Temple.
Subject: Meetings and How to get Nobles to attend.

Gen. Walter A. DeLamater, Past Potentate of Mecca Temple; Past Grand Master, Grand Encampment, Knights Templar; Grand Sovereign, Red Cross of Constantine. (Paper read by Imperial Sir Galloway Calhoun, P.I.P.)
Subject: What the Shrine can do to help all Masonic Bodies.

Hon. Luther A. Smith, Sovereign Grand Commander, The Supreme Council, 33° of the Southern Jurisdiction.
(Paper read by Imperial Sir Thomas C. Law, P.I.P.)
Subject: What the Shrine can do to help the Scottish Rite.

Imperial Sir George E. Stringfellow, Imperial Potentate.
Subject: Relations with Masonic Bodies.

Imperial Sir Harold C. Close, Imperial Oriental Guide.
Subject: Temple Budgets.

Illustrious Arthur C. Upleger, Past Potentate of Karem Temple and Imperial Auditor.
Subject: Temple Accounting Procedures.

Imperial Sir Thomas F. Seay, Imperial Outer Guard.
Subject: Financial Structure and Investment Portfolios of Shrine Temples.

Imperial Sir O. Carlyle Brock, Imperial First Ceremonial Master and Liaison Officer—Membership.

Illustrious B. W. Vetter, Past Potentate of Akdar Temple and General Chairman, Imperial Council Committee on Membership.
Subject: Membership Promotion.

Imperial Sir George A. Mattison, Jr., Imperial Chief Rabban and Liaison Officer—Jurisdictional Lines.

Hon. Arthur E. Armitage, Sr., Mayor, Collingswood, N. J., Past Potentate of Crescent Temple and Chairman of Jurisdictional Lines Committee.
Subject: Jurisdictional Lines.

Imperial Sir Barney W. Collins, Imperial Second Ceremonial Master and Liaison Officer—Public Relations.

Noble Ralph W. Moore, Member of Moslem Temple and Advisor to Imperial Potentate on Public Relations.
Subject: Publicity and Public Relations.

Imperial Sir George M. Klepper, Imperial High Priest and Prophet and Chairman of Imperial Potentate Stringfellow's Committee to Study Matter of Increasing Minimum Dues.
Subject: Shrine Dues.

Imperial Sir Charles E. Merrill, Imperial Marshal.
Subject: Temple Fund-raising Activities and Plan.

Imperial Sir Leonard P. Steuart, Imperial Treasurer and Past Imperial Potentate (paper read by Illustrious Noble Harry Martens, Jr., Potentate of Almas Temple).
Subject: Imperial Council Finances.

Imperial Sir Marshall M. Porter, Imperial Assistant Rabban and Liaison Officer—Shrine Clubs.
Subject: Shrine Clubs.

Imperial Sir Orville F. Rush, Imperial Captain of the Guard and Liaison Officer—Grievances and Appeals.
Subject: Grievances and Appeals.

Illustrious Hugo Del Pero, Potentate of Ben Ali Temple.
Subject: Proposed Organization Chart, and Policies and Procedures for Officers.

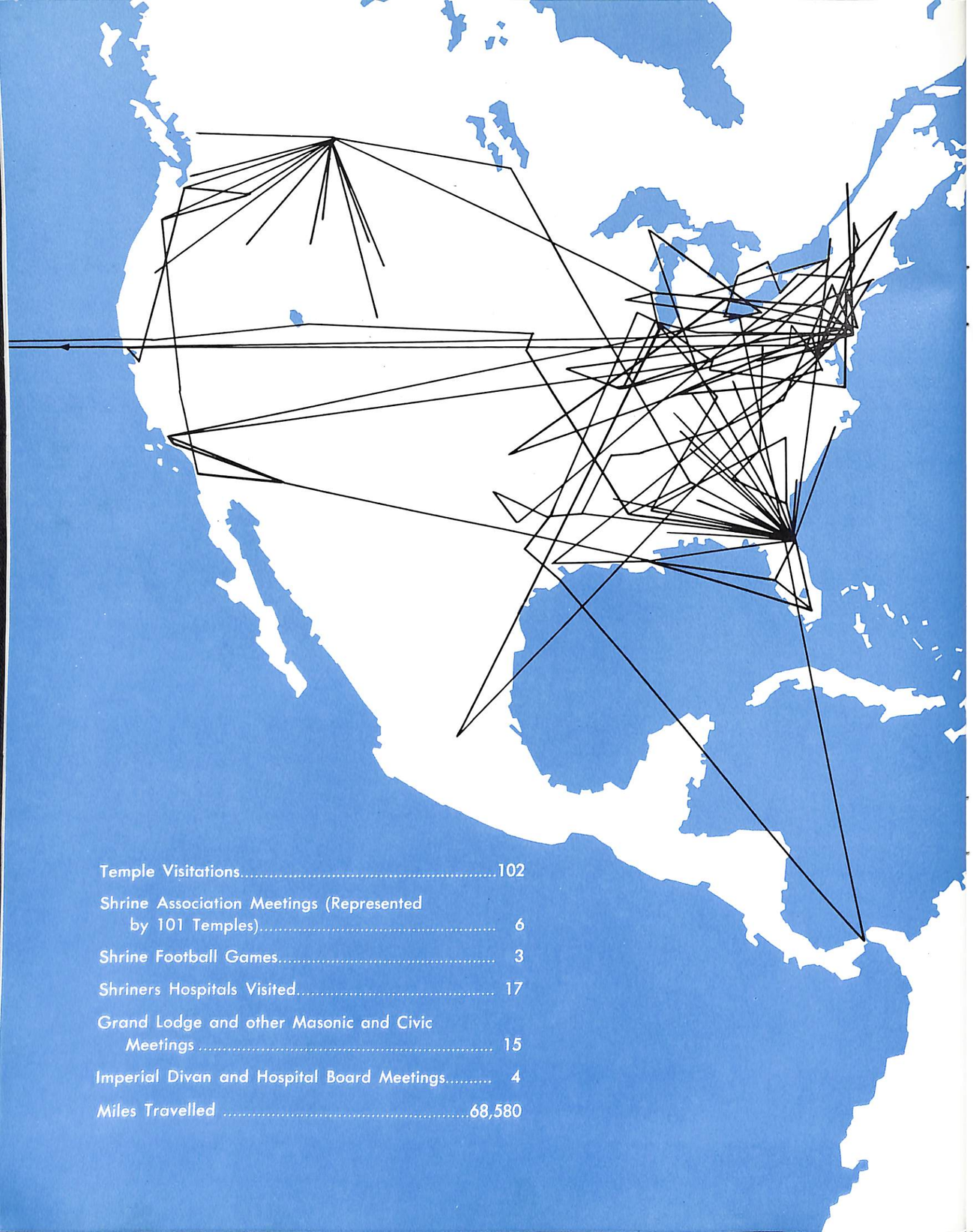
Imperial Sir Clayton F. Andrews, Deputy Imperial Potentate.
Subject: Shriners Hospital Research Program.

Illustrious Robert P. Smith, Past Potentate of Almas Temple, and General Counsel.
Subject: a. Game Organizations for benefit of Shriners Hospitals for Crippled Children.
b. How to prepare a Will to benefit Shriners Hospitals for Crippled Children.

Imperial Sir Galloway Calhoun, Chairman of Board of Trustees, Shriners Hospitals for Crippled Children, and Past Imperial Potentate.
Subject: Shriners Hospitals for Crippled Children.

Imperial Sir George M. Klepper, Imperial High Priest and Prophet and Chairman of Imperial Potentate Stringfellow's Committee to offer recommendations on Ways and Means to secure more patients for Shriners Hospitals for Crippled Children.
Subject: How to get more patients.

In connection with the education of the Nobility, it is notable that there are glaring contradictions in both the code and the by-laws. I recommend that this Imperial Session approve the appointment of a new committee by the incoming Imperial Potentate, and that this committee be made a permanent part of the government of this Order, to study the code and by-laws, recommending from time to time clarification as may be needed in order that confusion be eliminated.



Temple Visitations.....102

Shrine Association Meetings (Represented by 101 Temples)..... 6

Shrine Football Games..... 3

Shriners Hospitals Visited..... 17

Grand Lodge and other Masonic and Civic Meetings 15

Imperial Divan and Hospital Board Meetings..... 4

Miles Travelled 68,580

TRAVELS AND VISITATIONS

1958

7/15-16-17 84th Imperial Council Session, Chicago, Ill.
7/28 Antioch—Dayton, Ohio
7/30 Al Malaikah Shrine Football Game —Los Angeles, Calif.
8/2 Zem Zem—Erie, Pa.
8/9 Ahmed—Marquette, Mich.
8/15-19 Grand Encampment & Knights Templar—Indianapolis, Ind.
8/15 Murat—Indianapolis, Ind.
8/21-23 Southeastern Shrine Assn., Jacksonville, Fla.
8/30 Media—Watertown, N. Y.
9/2-7 Mid-Atlantic Shrine Assn.—Washington, D. C.
9/4-6 Imperial Divan Meeting—Washington, D. C.
9/12 Kora—Lewistown, Me.
9/20 Anah—Bangor, Me.
9/22-24 146 Annual Meeting, Northern Supreme Council—Pittsburgh, Pa.
9/25-26 Great Lakes Shrine Assn.—Indianapolis, Ind.
9/27 Central States Shrine Assn.—St. Louis, Mo.
9/30 Grand Masters Meeting—Wilmington, Del.
10/1 Nur Temple—Wilmington, Del.
10/3 Pyramid—Bridgeport, Conn.
10/8 Aladdin—Columbus, Ohio
10/9-11 Grand Lodge of Ohio, Columbus, Ohio
10/13 Syrian—Cincinnati, Ohio
10/17 Khedive—Norfolk, Va.
10/18 Oyster Bowl Game—Norfolk, Va.
10/21 Speak to Kiwanis Club—Poughkeepsie, N. Y.
10/23 Speak to Colonial Lodge #254—Morristown, N. J.
10/25 Saladin—Grand Rapids, Mich.
10/27 Moslem—Detroit, Mich.
10/29 India—Oklahoma City, Okla.
10/30 Akdar—Tulsa, Okla.
11/1 Central Jersey Shrine Club—Somerville, N. J.
11/3 Karnak—Montreal, Canada
11/5 Hope Lodge, East Orange, N. J.
11/7 Moila, St. Joseph, Mo.
11/8 Ararat—Kansas City, Mo.
11/9-11 In Chicago
11/15 Ziyara—Utica, N. Y.
11/20 Moslah—Ft. Worth, Texas
11/22 Maskat—Wichita Falls, Texas
11/24 Hella Temple—Dallas, Texas
11/26 Tebala—Rockford, Ill.
11/28 Medinah—Chicago, Ill.
11/29 Oleika—Lexington, Ky.
12/3 Speak to Civics Club, Meridian, Miss.
12/4 Hamasa—Meridian, Miss.
12/6 Oasis—Charlotte, N. C.
12/8 Alee—Savannah, Ga.
12/10 Yaarab—Atlanta, Ga.
12/11 Hejaz—Greenville, S. C.
12/12 Osiris—Wheeling, W. Va.
12/13 Nemesis—Parkersburg, W. Va.
12/20 Boumi—Baltimore, Md.
12/27 East-West Game—San Francisco
12/29 Aahmes—Oakland, Calif.
12/31 Afifi—Tacoma, Wash.

1959

1/3 El Katif—Spokane, Wash.
1/6 Al Kader—Portland, Ore.
1/8 Tehran—Fresno, Calif.
1/10 Al Bahr—San Diego, Calif.
1/13 El Zaribah—Phoenix, Ariz.
1/15 El Bekal—Long Beach, Calif.
1/19 Al Malaikah—Los Angeles, Calif.
1/24 Mid-Year Meeting, Imperial Divan & Board of Trustees, Phoenix, Ariz.
2/1 Grand Lodge of La. Dinner—New Orleans, La.
2/3 Egypt—Tampa, Fla.
2/5 Mahi—Miami, Fla.
2/7 Jerusalem—New Orleans, La.
2/9 Arabia—Houston, Texas
2/14 Crescent Reception for New Potentate, Trenton, N. J.
2/15 Speak at Chapel of Four Chaplains—Philadelphia, Pa.
2/16 Zembo—Harrisburg, Pa.
2/19 Kena—Alexandria, Va.

2/20-25 Grand Masters Conference—Washington, D. C.
2/28 Beni Kedem—Charleston, W. Va.
3/2 Kosair—Louisville, Ky.
3/3 Hadi—Evansville, Ind.
3/5 Ali Ghan—Cumberland, Md.
3/6 Jaffa—Altoona, Pa.
3/9 Congressional Dinner Honoring George E. Stringfellow—Washington, D. C.
3/11 Melha Temple—Springfield, Mass.
3/12 Mt. Sinai—Montpelier, Vt.
3/13 Cairo—Rutland, Vt.
3/14 Oriental—Troy, N. Y.
3/16 Damascus—Rochester, N. Y.
3/17 Ismailia—Buffalo, N. Y.
3/19 Rameses—Toronto, Canada
3/20 Mocha—London, Ont., Canada
3/21 Zenobia—Toledo, Ohio
3/23 Al Koran—Cleveland, Ohio
3/26-29 Abou Saad—Canal Zone
4/1 El Mina—Galveston, Texas
4/4 Karem—Tyler, Texas
4/6-7 School of Instruction—Dallas, Texas
4/8-10 Shrine Directors Meeting—Shreveport, La.
4/11 Scimitar—Little Rock, Ark.
4/13 Al Chymia—Memphis, Tenn.
4/15 Kerbela—Knoxville, Tenn.
4/17-18 Dedication Ceremonies, Scottish Rite and Shrine Temples, Roanoke, Va.
4/20 Kalurah Temple—Binghamton, N. Y.
4/21-22 Grand Lodge of N. J., Atlantic City, N. J.
4/25 Islam Temple—San Francisco, Calif

4/27-5/19 Hawaiian Cruise
Aloha Temple—Honolulu, Hawaii
5/20 Ben Ali—Sacramento, Calif.
5/23 El Kalah—Salt Lake City, Utah
5/25 Tangier—Omaha, Neb.
5/26 Sesostris—Lincoln, Neb.
5/29 Address Civics Club—Jackson, Miss.
5/30 Wahabi—Jackson, Miss.
6/1 Zamora—Birmingham, Ala.
6/2 Osman & Zuhrah Temples—Minneapolis, Minn.
6/3 Khartum—Winnipeg, Canada
6/4-6 Northwest Shrine Assn. Meeting Calgary, Alb., Canada
6/8 Grand Lodge of Wisconsin—Milwaukee, Wis.
6/9 Orak—Hammond, Ind.
6/10 Mizpah—Fort Wayne, Ind.
6/11 Lu Lu—Philadelphia, Pa.
6/13 Crescent Ceremonial Honoring George E. Stringfellow—Trenton, N. J.
6/17 Mecca—New York, N. Y.
6/19 Zor—Madison, Wis.
6/20 Tripoli—Milwaukee, Wis.
6/27 Irem—Wilkes-Barre, Pa.
7/1-4 Imperial Divan & Hospital Board Meeting—Atlantic City, N. J.
7/7-8-9 85th Imperial Council Session, Atlantic City, N. J.

BOARD OF TRUSTEES

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Vice Chairman

Leonard P. Steuart
Treasurer

Walter G. Seeger
Trustee

Robert G. Wilson, Jr.
Trustee

Harold Lloyd
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Shriners Hospitals For Crippled Children

Marshall M. Porter
Trustee

Harvey A. Beffa
Trustee

George E. Stringfellow
Imperial Potentate

GALLOWAY CALHOUN
Chairman

Clay. F. Andrews, M.D.
Deputy
Imperial Potentate

George A. Mattison, Jr.
Imperial Chief Rabban

Thomas W. Melham
Junior
Past Imperial Potentate

George M. Saunders
Secretary (Ex-officio)

Robert P. Smith
General Counsel
(Ex-officio)

OUR HOSPITALS

It is my sad duty to report to you the death of Ill. Sir. Henry A. Pierce P.P. of El Katif Temple, Spokane, Washington, one of the best loved members of the Board of Trustees of the Shriners Hospitals for Crippled Children. He had given devoted years to this benevolent work.

To fill the vacancy on the Board of Trustees, I appointed Imperial Sir Harvey A. Beffa P.I.P. and P.P. of Moolah Temple, St. Louis, Missouri.

Elsewhere in this report there is statistical material concerning our hospitals which I recommend for your thoughtful study.

Most of this material has been available year by year in the reports of Imperial Sir Galloway Calhoun P.I.P. and Chairman of the Board of Trustees of the hospitals. A business operation as big as that of the hospitals with an annual operating budget of close to seven million dollars is necessarily complex. There is no doubt that the Shriners have done an astounding job in building the hospital assets to the present total of more than 151 million dollars. This is still not enough. The income from this endowment provides about half of the necessary funds for the operation of the seventeen units. The remainder comes from the annual five dollar assessment. The fact is, the costs of operating these hospitals is going up. In addition, two hospitals must be replaced and extensive renovation in the others is either already completed or under way.

Also in this report are the almost unbelievable figures relating to the 110,471 patients who have either been cured or materially improved in our hospitals. These figures are well worth your study.

At the meeting of the Board of Directors in Phoenix, Arizona in January an expenditure of $75,000 was authorized for the standardization, unification and codification of all patient records in all hospitals. Two years will be required for this work. When this is completed scientific research will be made into the case histories.

The purpose of the program is to make a positive contribution to medical science based on Shrine Hospital experience in the practice of orthopedic surgery and related treatment for children. A more detailed report of this program will be given by Past Imperial Sir Galloway Calhoun, Chairman of the Hospital Board of Trustees, who, with this wonderful board, has made such a great contribution to the humanity.

Wherever I have gone about the continent during the past year I have heard praises sung by Shriners and non-Shriners alike of this hospital movement and the leadership provided by the Shrine in making all America conscious of the needy crippled children. The hospitals are still the world's greatest philanthropy and the pride of every Shriner.

Imperial Sir
George E. Stringfellow and
Mrs. Stringfellow visit the
Spokane, Washington Unit.

ORGANIZATION

Shriners Hospitals for Crippled Children are operated through four independent corporations. The Imperial officers of the Shrine and the members of the Board of Trustees represent, with certain local additions, the controlling bodies of all of these corporations. These corporations have been established for legal reasons attendent to the country or State in which we are doing business. The listings on these two pages show the various hospitals and the corporation under which each is operated.

Massachusetts Corporation

SPRINGFIELD UNIT

Canadian Corporation

MONTREAL UNIT

WINNIPEG UNIT

Mexican Corporation

MEXICO CITY UNIT

Colorado Corporation

LOS ANGELES UNIT

LEXINGTON UNIT

SAN FRANCISCO UNIT

TWIN CITIES UNIT

PORTLAND UNIT

PHILADELPHIA UNIT

CHICAGO UNIT

ST. LOUIS UNIT

HONOLULU UNIT

INTERMOUNTAIN UNIT

GREENVILLE UNIT

SPOKANE UNIT

SHREVEPORT UNIT

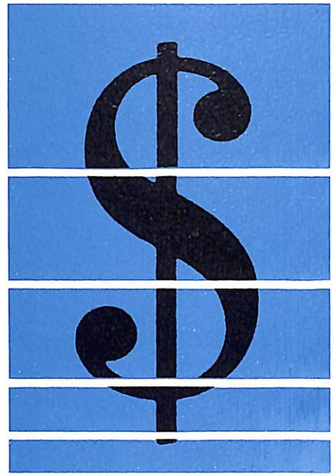
COMPARATIVE CONSOLIDATED STATEMENT OF PROGRESS

YEAR ENDING	Dec. 31 1958	Dec. 31 1957*	Feb. 28 1957	Feb. 28 1956	Feb. 28 1955
Balance Sheet Items					
Cash & Securities	$113,424,792**	$ 99,842,681	$ 91,045,313	$80,046,843	$68,233,069
Plant Assets	17,478,886	16,467,689	15,990,131	15,083,701	14,276,741
Total Assets	130,903,678	116,310,370	107,035,444	95,130,544	82,509,810
Source and Application of Funds					
Funds were Received from:					
Bequests	5,926,661	5,850,465	5,675,418	6,989,444	4,341,687
Contributions	5,682,033	2,233,383	3,463,239	2,394,149	2,904,428
Insurance Benefits	2,299	2,563	24,328	10,184	28,818
Life Memberships	228,905	143,466	248,916	253,252	259,948
Miscellaneous	119,718	115,886	520,033	1,160,303	2,896,242
Hospital Assessments	3,191,681	3,131,302	3,008,745	2,888,780	2,763,708
Investment Income—Endowments	3,699,582	2,867,500	2,945,550	2,494,879	1,992,370
Other Investment Income	428,715	169,621	30,097	26,300	88,388
Income Trust Receipts	314,458	173,018	224,732	215,806	198,321
Total	19,594,052	14,687,204	16,141,058	16,433,097	15,473,910
Funds were applied to:					
Operating Funds	5,200,145	4,143,346	4,582,615	4,279,298	4,088,277
Plant Funds	1,127,799	474,625	1,097,255	862,804	3,482,964
Endowment Funds	12,243,484	7,453,826	9,077,622	11,290,995	7,902,669
Replacement Funds	454,178	2,615,407	1,383,566	.....	.....
Surgeons Retirement Fund	568,446	.....	.....	.....	.....
Total	19,594,052	14,687,204	16,141,058	16,433,097	15,473,910
Expenditures for Operations					
Administrative Costs	281,459	187,360	197,580	187,493	181,807
Hospital Units Expenditures	.....	.....	.....	.....	.....
Operating Expense	4,672,521	3,669,411	4,036,013	3,730,955	3,407,417
Custodial Care of Patients	144,120	102,877	116,810	84,071	78,393
Non Hospital Expense	23,980	28,163	24,243	33,932	26,822
Replace. & Rehab. of Bldg. & Equip.	207,237	184,453	182,762	171,651	203,835
Additions to Plant Assets	1,004,166	468,738	904,207	1,001,445	3,685,314
Total	$ 6,333,483	$ 4,641,002	$ 5,461,615	$ 5,209,547	$ 7,583,588

*Ten Month Year

**Book Value of Securities — $107,708,052
Market Value of Securities — $128,117,320

†Ciphers Dropped



How your Hospital Dollar was spent in 1958

39.46¢ Professional Care of Patients

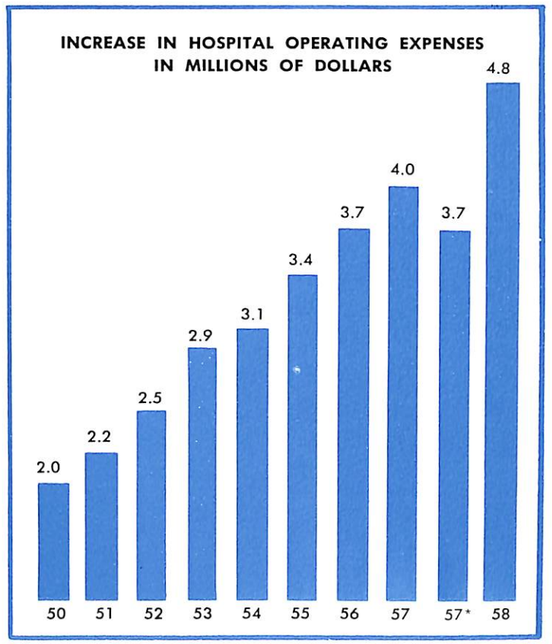
26.52¢ Food for Patients, Employees, Supplies and Maintenance of Hospitals

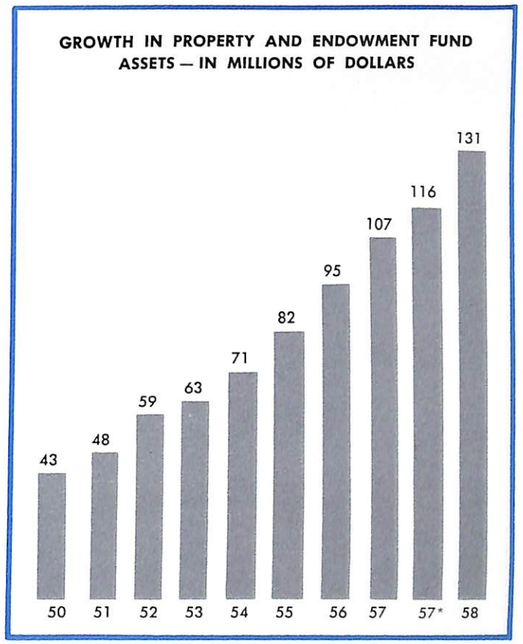
19.12¢ Rehabilitation of Hospitals, Replacement of Equipment, etc.

10.45¢ Hospital Management Costs

4.45¢ Administrative Costs—Surgeon Retirement, General Office Expenses, etc.

$1.00 Total Hospital Costs





*Ten month year. Fiscal year ending Feb. 28 changed to calendar year ending

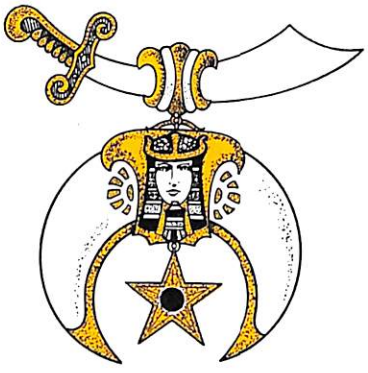
HOSPITAL STATISTICAL REPORT

From Opening Dates to

December 31, 1958

Unit	Date Opened	Bed Capacity	Average No. Days Stay Per Patient
Chicago	3/20/26	68	102
Greenville	9/ 1/27	60	71
Honlulu	1/ 2/26	30	90
Intermountain	1/22/25	60	111
Lexington	11/ 1/26	50	96
Los Angeles	3/ 1/52	60	93
Mexico City	3/10/45	30	59
Montreal	2/18/25	60	71
Philadelphia	6/24/26	100	147
Portland	1/15/24	80	73
St. Louis	4/ 8/24	120	93
San Francisco	6/16/23	60	83
Shreveport	9/16/22	60	99
Spokane	11/24/24	40	68
Springfield	2/21/25	60	70
Twin Cities	3/12/23	60	118
Winnipeg	3/16/25	50	87
TOTAL — OPENING DATE TO 12/31/1958		1,048	89

1958 Statistics

4,337	Patients Discharged
$1,158.38	Average Cost Per Patient
81 Days	Average Length of Stay of Patients
6,120	Operations Performed
15,673	Casts Applied
4,028	Braces Furnished
78,405	Physiotherapy Treatments
41,071	X-Rays Taken
39,641	Visits to the Out-Patient Department
1,691	Waiting List at End of Year

No. Patients Discharged	Waiting List 12/31/58	Clinic Patient Visits	Hospital and Clinic Patients				
			Xrays	Operations	Casts Applied	Braces Funrished	Physiotherapy Treatments
6,768	236	69,042	60,332	11,210	31,549	4,485	161,475
9,247	185	81,355	51,892	12,074	39,033	6,822	223,794
3,977	19	125,712	22,515	6,707	11,844	4,697	75,822
3,038	58	28,645	7,269	3,627	10,966	1,251	45,626
3,042	13	23,640	14,343	5,205	8,191	2,342	60,041
1,524	82	9,031	12,850	1,413	6,358	1,222	33,554
1,523	88	18,240	9,362	2,059	3,064	1,042	5,215
9,296	67	24,406	33,157	9,590	16,038	2,222	218,277
6,973	266	82,711	76,477	17,977	55,124	8,079	129,729
9,786	137	76,183	56,484	11,741	27,573	11,533	677,803
13,702	33	62,019	64,507	23,121	66,989	13,351	103,271
8,746	94	97,515	69,825	19,381	54,114	12,379	86,515
7,495	85	41,817	21,507	14,574	16,731	3,407	221,402
4,646	42	22,109	13,143	7,294	13,865	1,850	72,363
9,914	142	103,512	57,136	13,543	41,453	9,812	113,239
6,384	35	27,260	35,659	8,798	17,343	4,717	333,089
4,420	109	10,836	16,363	5,282	7,237	2,856	68,972
110,481	1,691	904,033	622,821	173,596	427,472	92,067	2,630,187